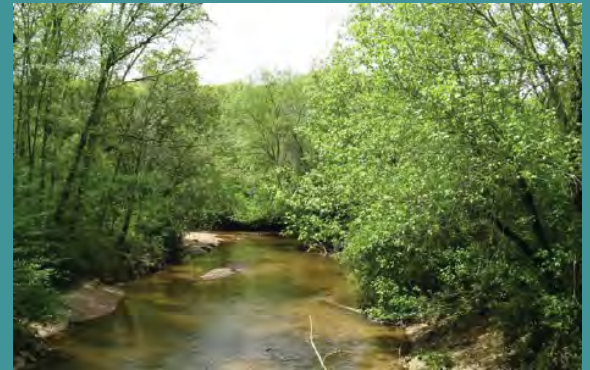
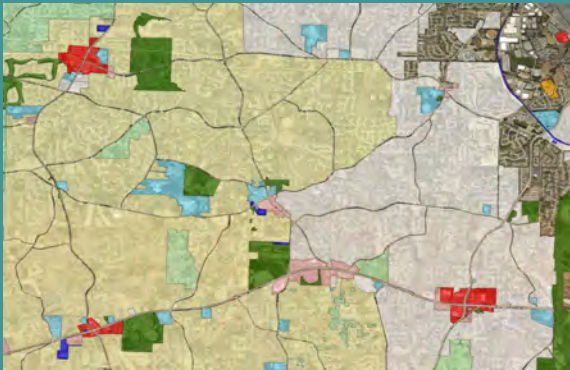


Cobb County

2040 COMPREHENSIVE PLAN 5 YEAR UPDATE

OCTOBER 2022

As Amended
January 2025



Prepared by:
Community Development Agency
Planning Division



Cobb County...Expect the Best!

2040 COMPREHENSIVE PLAN

VISION FOR A NEW ERA

5-Year Update



Cobb County...Expect the Best!



APPROVED

OCTOBER 2022

LAST UPDATED

JANUARY 2025

Community Development Agency

P.O. Box 649

Marietta, Georgia 30061-0649

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Table of Contents

INTRODUCTION	1
PURPOSE.....	1
PLAN ORGANIZATION	2
COMMUNITY PROFILE	3
HISTORICAL CONTEXT & DEVELOPMENT PATTERNS.....	4
VISION 2040	6
COMMUNITY GOALS & POLICIES	7
LAND USE	8
TRANSPORTATION	13
HOUSING.....	17
BROADBAND	20
ECONOMIC DEVELOPMENT	24
INTERGOVERNMENTAL COORDINATION	27
SENIOR SERVICES	31
NATURAL & HISTORIC RESOURCES	35
LIBRARY	39
PUBLIC SAFETY.....	41
PARKS.....	44
PLACE MAKING	48
COMMUNITY WORK PROGRAM	51

INTRODUCTION

Cobb County has thrived in recent decades. Its natural resources, location, economy, education and most, importantly, its people, have made Cobb County a desirable place to live, work and play. These attributes have contributed to sustained growth over the past few decades and will continue to attract visitors, residents and business interests for years to come.

As Cobb County continues to flourish, changes are inevitable. As new development and redevelopment emerges, the provision of public services and adequate infrastructure continue to become increasingly important. Creating a sense of place by promoting positive community characteristics is also a significant aspect of moving Cobb toward its vision.



The existing 2040 Comprehensive Plan was adopted in 2017 and is the long-range planning document that has helped guide Cobb County over the last 5-years. As mandated by the 1989 Georgia Planning Act, the Comprehensive Plan is a policy document that assists decision-making and administrative actions in an effort to steer Cobb County towards the community's preferred future.

The Comprehensive Plan is designed to be dynamic and capable of being revised based on the changing needs and desires of the community. This limited scope 5-year update is mandated by the State in order to maintain Qualified Local Government Status.

As the County continues to grow, changes are inevitable. Based on the state's minimum standards and procedures, certain components of the Comprehensive Plan should be updated every 5-years. Cobb County's 2040 Comprehensive Plan 5-Year Update focuses on the following:

- Determining if existing needs are still relevant and if there are any new needs that should be addressed;
- Gathering feedback and potential changes related to future land use guidelines and policy;
- Include a Broadband element;
- Provide a Report of Accomplishments;
- Establish a new 5-year work program;

Qualified Local Government
Provides eligibility to participate
and receive state and federal
funding for many different
programs that are critical to the
operations of the County

PURPOSE

In the interest of providing healthy and vibrant communities that are vital to the State's economic prosperity, the State of Georgia requires all local jurisdictions to coordinate and conduct comprehensive planning activities through the Georgia Planning Act of 1989. The State has given authority to the Department of Community Affairs (DCA) to set the minimum standards for local comprehensive planning and to provide oversight of the planning processes. The purpose of the minimum standards is to provide a framework for development, management and implementation of local comprehensive plans.

The purpose of the 2040 Comprehensive Plan is to bring together all sectors within the County, including residents, the business community, and non-profit organizations, to develop a growth strategy that aims to make Cobb County an attractive place to invest, conduct business, and raise a family. The Comprehensive Plan is

intentionally broad, providing policy direction and guidance for elected officials, appointed officials, and the public at-large. It informs and guides decision-making processes, articulates the County's vision in a manner that creates an environment of predictability for residents, property owners, investors, businesses and industry, and anyone interested in the County's future. The plan is also intended to assist in recognizing the need for, and the subsequent implementation of, important economic development and revitalization initiatives.

PLAN ORGANIZATION

The 2040 Comprehensive Plan consists of three core elements and twelve planning elements. The three core elements are required by the Department of Community Affairs' minimum standards and procedures and are integrated into each of the planning elements. The planning elements include four required elements based on factors unique to Cobb County and eight optional elements that have been chosen to supplement the comprehensive plan based on policy consistency and value.

CORE ELEMENTS

- Needs and Opportunities
List of needs and issues that Cobb intends to address via the plan
- Community Goals
Vision and goals the community seeks to work toward and policies that provide guidance and direction
- Community Work Program
Prioritized action items that the County and community partners intend to undertake over the next five years

PLANNING ELEMENTS

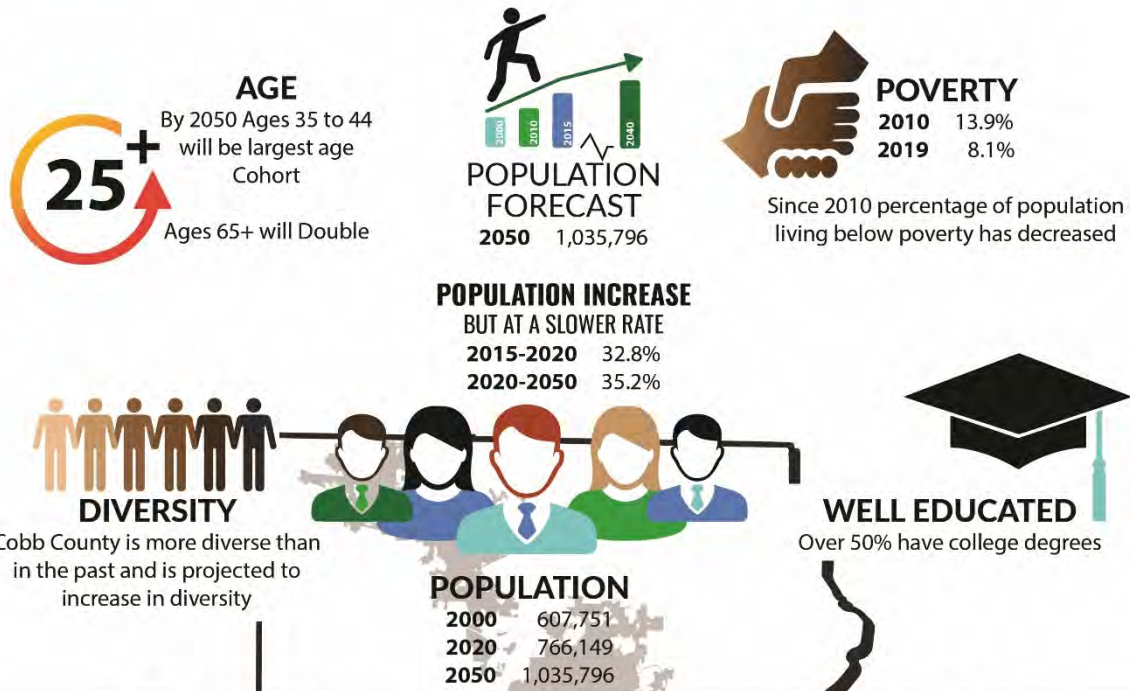
Required:

- Land Use
- Transportation
- Housing
- Broadband

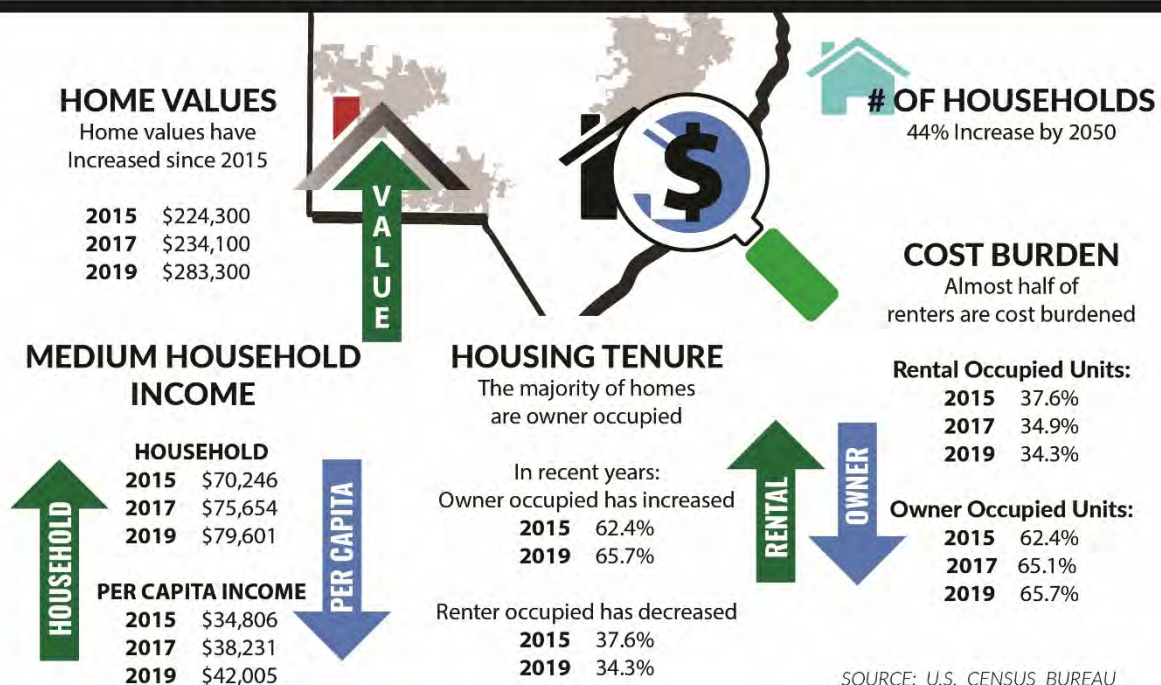
Optional:

- Economic Development
- Intergovernmental Coordination
- Senior Services
- Natural & Historic Resources
- Parks
- Library
- Public Safety
- Place Making

COMMUNITY PROFILE



COBB COUNTY DEMOGRAPHIC DATA SUMMARY



SOURCE: U.S. CENSUS BUREAU
& ATLANTA REGIONAL COMMISSION

HISTORICAL CONTEXT & DEVELOPMENT PATTERNS

The abundance of railroads and early industrial development helped establish Cobb County and its incorporated cities in the late 1800s and early 1900s. During that time, unincorporated Cobb County experienced little growth, with Marietta being the only area with a significant population.

During the early 1900s, the County's total population slowly grew to around 38,000 people. Later, during World War II, Cobb experienced an onset of growth. Marietta Army Airfield was built in 1943, bringing with it the opening of the Bell Aircraft Corporation bomber plant and nearly 30,000 jobs. The end of the war lead Bell to close the plant. However, the subsequent Korean War led Lockheed, an aircraft manufacturing company, to reopen the plant in 1951. Around the same time, Marietta Army Airfield became Dobbins Air Force Reserve Base, with Naval Air Station Atlanta added to the campus a short time later. The combination of the three helped drive the economic engine of the County and set the stage for rapid growth that was to come.

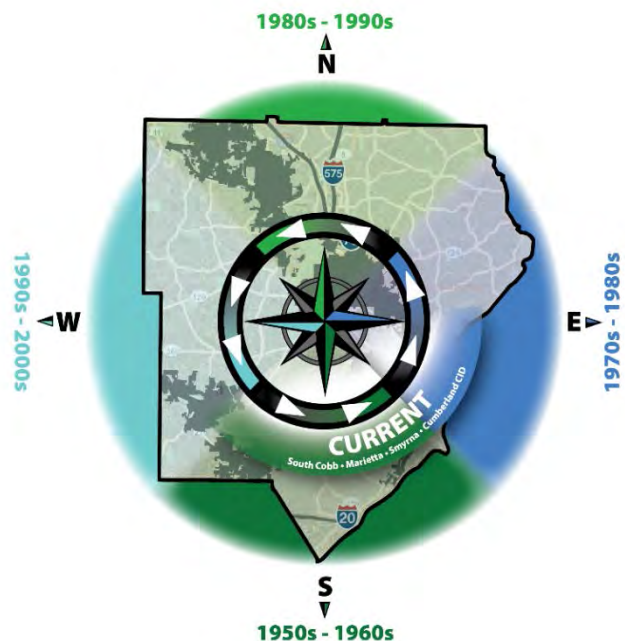
Because of jobs that were available in the 1950s and 1960s, combined with the lack of a robust transportation network, there was a need for housing near employment. The southern and central areas of Cobb, which served as the commercial/industrial core of the County, began to experience rapid residential growth in a traditional neighborhood development pattern with affordable homes, well-connected streets and pedestrian scale blocks. At that time, there was still considerable separation between Cobb County and the City of Atlanta.

The completion of Interstate 75 in the 1970s significantly decreased travel times, altering growth and development patterns. A second phase of intense growth began, and Cobb became more integrated into the Atlanta Metropolitan area. Through the 1970s, 1980s and 1990s, east Cobb and later north Cobb experienced character changes through the arrival of automobile-oriented, higher density, cul-de-sac subdivisions and strip commercial developments along transecting arterial roadways.

As land availability in east and north Cobb became scarce, the County's residential growth continued to progress in a seemingly counterclockwise fashion toward west Cobb in the 1990s and 2000s. During this time, large-lot residential subdivisions were being developed in relatively rural areas. Learning from the inadequacies of strip commercial corridors that had occurred in previous decades in other parts of the county, commercial centers in west Cobb are mostly characterized by well-defined, compact commercial nodes at strategic intersections of arterial roadways.

Development pressures in west Cobb continue to put a strain on services and infrastructure in the area.

Throughout this period, Cobb County led the state of Georgia by creating two Community Improvement Districts (CID), the Cumberland CID (1988) and the Town Center CID (1997).



Cobb County Growth Patterns

These quasi-governmental entities aid in developing infrastructure within the County's two largest commercial activity areas to support the intense development that has been experienced near the junctions of two major freeways.

As the "counterclockwise" development progression of Cobb County has come full circle, redevelopment initiatives have started to renew the southern region of the County, along with revitalization in the cities of Marietta and Smyrna. As these locations were the first to experience the rapid growth of Cobb, they are now the first to experience the redevelopment and revitalization of underperforming commercial centers and destabilized neighborhoods

VISION 2040

The Community Vision has dual significance.

- Vision statement, which articulates the long-term ideals and desires of the community
- Future Land Use plan and associated guidelines that guide future development patterns.

The Vision Statement was initially drafted following a series of public meetings and community engagement activities in 2017. Based on the most recent 5-Year update (2022) and feedback received from the community the current Vision remains applicable.

OUR GOVERNMENT WILL PROVIDE ALL
STATUTORY PUBLIC SERVICES IN AN
ATMOSPHERE THAT UNLEASHES THE
HUMAN SPIRIT AND CREATIVITY, IS
MARKED BY OPENNESS AND
TRANSPARENCY, AND MAKES US THE
CHOICE DESTINATION FOR PEOPLE TO
SAFELY WORK, LIVE, RECREATE AND
PURSUE THEIR DREAMS

COMMUNITY GOALS & POLICIES

LAND USE	LU
TRANSPORTATION	TR
HOUSING	HO
BROADBAND	BB
ECONOMIC DEVELOPMENT	ED
INTERGOVERNMENTAL COORDINATION	IC
SENIOR SERVICES	SS
NATURAL & HISTORIC RESOURCES	NH
LIBRARY	LI
PUBLIC SAFETY	PS
PARKS	PR
PLACE MAKING	PM

LAND USE

LU



The purpose of the Land Use element is to manage growth in a way that provides for the enhancement of existing neighborhoods, commercial nodes, corridors, and job centers. This is achieved through goals and policies, the community work program, and the Future Land Use Plan (Appendix 1). In addition, the Land Use element includes a list of Supplemental Plans that have been accepted or approved by the Board of Commissioners. Those guidelines and recommendations associated with the Supplemental Plans are incorporated in the 2040 Comprehensive Plan 5-Year update by reference.

While the population growth rate in Cobb County is anticipated to slow, the county is still expected to reach one million people by 2050. Employment is expected to grow as well. To ensure the County can meet future population and employment demands and preserve the existing character of the distinct areas, growth management policies are highly encouraged. These policies should meet the needs and desires of an entire community to ensure prosperity and to improve overall quality of life. This means ensuring the availability of housing, employment, services and entertainment options for existing and future residents with a variety of ideas, values and cultures.

For the community to grow and provide a high level of service to all residents, property owners, and businesses, the County needs to constantly seek a balance through quality redevelopment, new greenfield development, and the preservation of stable suburban neighborhoods. The County's past growth transformed it from a small rural community into an integral part of one the fastest-growing metropolitan regions in the United States. As Cobb continues to mature and embrace a combination of urban, suburban and rural development patterns, more emphasis will need to be placed on redevelopment, neighborhood revitalization and infill development due to constraints on land availability and the desires of the community to preserve existing suburban neighborhoods and increase protected greenspace.

The following Needs reflect the desires of the community and help guide the Community Work Program.



LU – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Land Use needs were deemed a priority moving forward.

Need:

- ❖ **Growth management**
- ❖ **Redevelopment / revitalization**
- ❖ **Land use and transportation coordination**
- ❖ **Protect uses that provide jobs**



LU – GOALS & POLICIES

KEY STRATEGIES

Grow responsibly
Protect existing communities
Redevelop
Build safe and active communities

LU-GOAL 1

Manage growth by promoting compatible land uses, while preserving established suburban and rural communities and respecting individual property rights

POLICIES

LU1-P1	Facilitate projected growth while preserving and protecting existing stable neighborhoods and community character
LU1-P2	Guide growth to areas that have infrastructure in place
LU1-P3	Encourage nodal development in appropriate locations and discourage “strip” development patterns with multiple access points
LU1-P4	Promote development, redevelopment, and mixed use within Regional and Community Activity Centers as a means to protecting existing stable suburban and rural areas from development pressure

LU1-P5	Ensure that new development/redevelopment incorporates necessary on-site enhancements to improve infrastructure
LU1-P6	Consider ways a revised zoning code can help mitigate stormwater management issues
LU1-P7	Encourage uses in locations where necessary public facilities can be located
LU1-P8	Consider impacts to area residents and address compatibility between land uses when making land use decisions
LU1-P9	Coordinate land use and transportation decisions to improve mobility and reduce demand for long-distance vehicular travel while creating opportunities for walking, biking and transit use
LU1-P10	Ensure a variety of residential land uses that support all types and densities of housing to meet the needs of a growing and diverse population
LU1-P11	Promote infill development and ensure compatibility with adjacent land uses
LU1-P12	Encourage appropriate transitions between lower and higher density residential uses and from residential to non-residential uses

LU-GOAL 2

Encourage safe, attractive, and well-maintained neighborhoods and activity centers that promote a healthy active lifestyle by fostering quality, safe, pedestrian-oriented and environmentally friendly elements

POLICIES

LU2-P1	Promote mixed-use development patterns within Regional Activity Centers and other areas as designated by Master Plans and Small Area Policy Guidelines
LU2-P2	Encourage strategies and creative design to accommodate innovative land development techniques that promote an active lifestyle
LU2-P3	Provide Code Enforcement strategies that promote safety, property preservation and community enhancement
LU2-P4	Coordinate with Department of Transportation and Keep Cobb Beautiful on landscaping opportunities along newly created or improved roadway infrastructure projects

LU2-P5	Encourage walkable, nodal developments at strategic locations
LU2-P6	Promote development patterns that encourage connectivity between residential, commercial, civic, cultural and recreational uses
LU2-P7	Encourage land use strategies that allow for live-work opportunities in applicable areas
LU2-P8	Support development patterns designed to improve safety and the well-being of the community
LU2-P9	Encourage the preservation of environmentally sensitive natural resources and open space
LU2-P10	Explore opportunities of creating a more active lifestyle and improved quality of life through land use and transportation coordination
LU2-P11	Encourage development flexibility to protect and preserve open space and sensitive natural resources
LU2-P12	Continue to support the preservation of floodplains and wetlands
LU2-P13	Encourage relationships between developers and neighborhoods to address neighborhood concerns
LU2-P15	Consider the Chattahoochee Riverlands project when new development or redevelopment occurs along the Chattahoochee River

LU-GOAL 3

Encourage the re-investment and redevelopment of deteriorating, under-utilized, blighted, and abandoned sites to accommodate future economic and population growth

POLICIES

LU3-P1	Support efforts to revitalize and/or redevelop abandoned or blighted commercial areas
LU3-P2	Promote the reuse, redevelopment and/or revitalization of brownfield and greyfield sites

LU3-P3	Encourage incentivized regulatory strategies that assist the redevelopment of underperforming commercial areas and neighborhoods
LU3-P4	Evaluate development proposals in underserved areas to ensure services are provided in a manner consistent with existing and future infrastructure demands
LU3-P5	Encourage collaborative planning and seek opportunities to leverage public/private partnerships for the revitalization of communities
LU3-P6	Strengthen underperforming sites by encouraging landscaping and beautification efforts and façade programs
LU3-P7	Coordinate with economic development on complimentary uses that could help redevelop sites
LU3-P8	Encourage and consider incentives for clean-up of sites with known toxic containments to allow for the utilization of productive commercial and/or industrial uses
LU3-P9	Promote mixed-use developments in appropriate revitalization or redevelopment areas
LU3-P10	Leverage transportation projects in areas that can assist redevelopment or revitalization of land uses
LU3-P11	Support and regularly evaluate redevelopment sites within new and existing small area plans, corridor studies, design guidelines and other appropriate projects

TRANSPORTATION

TR



Residents and visitors alike rely on transportation to access education, health care, and jobs, while surrounding cities and industries rely on the functional network to keep the region moving. The County's Comprehensive Transportation Plan (CTP), considers how Cobb County will grow in the next 30 years to 2050. Cobb County last completed a Comprehensive Transportation Plan (CTP) in 2015 and much has changed in that time. Population has increased, and transportation needs, and opinions have shifted within the County and region. At the same time, new technologies and transportation solutions are now available that can enhance and transform Cobb's future transportation system. To leverage these new tools and strategies the County and the Cities have updated the County's CTP for 2050. The update is known as CobbForward.

CobbForward offers a program of policies and multimodal improvements to the transportation network and helps position Cobb County for implementation through local, state, and federal funding strategies. The CTP process included three overarching steps: Existing Conditions, Needs Assessment, and Recommendations. The policy chapter of CobbForward provides policy direction and recommendations that influence all aspects of transportation in Cobb County. Maintaining a high level of coordination among government agencies and stakeholder groups is increasingly important as the County's transportation infrastructure continues to promote multimodal travel. The Recommendations Report reflects the results of the CobbForward development process and includes a variety of transportation projects identified and prioritized through substantial technical analyses and a robust public engagement effort. Stakeholder and community engagement played an important role in guiding the process - from the initial visioning and development of goals to the determination of needs and the vetting of draft recommendations.

CobbForward will serve as the blueprint for transportation investment in Cobb, including roadways, public transit, freight, and bicycle/pedestrian mobility, for the next 30 years. The plan links land use and transportation within the County and the cities to efficiently and effectively address the needs identified for the transportation network through 2050. It is the intent of the 2040 Comprehensive Plan 5-Year Update, to incorporate the analytical aspects of CobbForward by reference and integrate the needs, goals and policies, and action items into the 2040 Comprehensive Plan. In doing so, CobbForward will serve as the Transportation Element.



TR – NEEDS

Part of the CobbForward planning process included an Existing Conditions and Needs Assessment Report. The needs are the results of collaboration between technical stakeholder groups, the Project Management Team (PMT), and the public.



Improve Health and Safety



Enhance Mobility



Use Innovative Technology



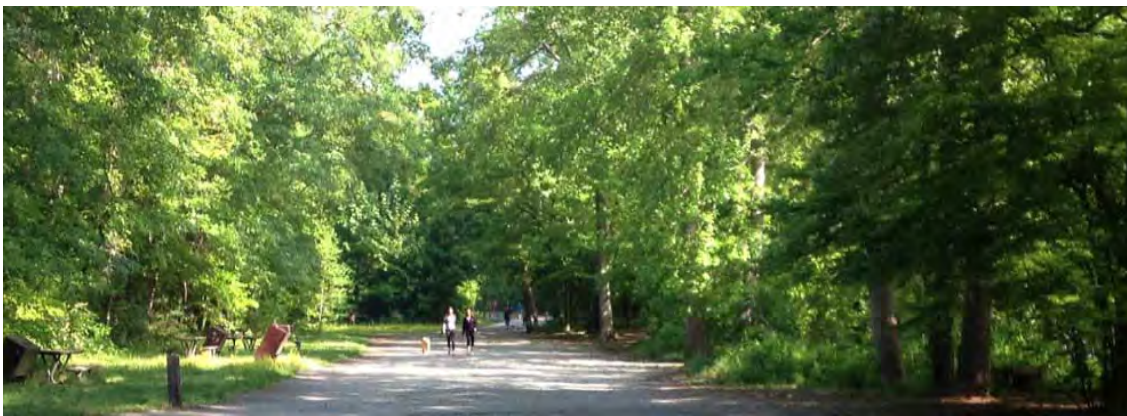
Be Cost Effective



Support Equitable Access



Integrate Land Use/Design



TR – GOALS & POLICIES

KEY STRATEGIES

Safety
Multi-Modal
Accessibility
Connectivity



TR-GOAL 1

Provide a transportation system that is safe and supports healthy living for all users



TR-GOAL 2

Improve travel times for all users with multi-modal solutions



TR-GOAL 3

Use innovative transportation technologies and access to information to enhance the efficiency of the transportation network



TR-GOAL 4

Prioritize investments that maintain reliable transportation infrastructure and maximizes return on investment



TR-GOAL 5

Provide mobility choices that are accessible and equitable for all communities and users



TR-GOAL 6

Support land use and urban design that enhances accessibility and connectivity between land uses for all users



POLICIES

	TR-POLICY 1	Smart Cities: Leverage technology focusing on priority, opportunity, and resources
	TR-POLICY 2	Emerging technologies: Strategically integrate advanced technologies to existing and future developments
	TR-POLICY 3	Freight: Provide freight policy recommendations for truck route designations, freight lane restrictions, freight demand management, rail, and truck parking.
	TR-POLICY 4	Transportation and Land Use: Coordinate land use and transportation decisions to improve mobility and reduce demand for long distance vehicular travel while creating opportunities for walking, biking, and transit usage
	TR-POLICY 5	Asset Management: Focus on maintaining transportation as-sets at a rate that stays ahead of deterioration and plans for end-of-life replacement and upgrades
	TR-POLICY 6	Transportation Demand Management (TDM): Co-ordinated effort to shift trips away from single occupancy vehicle trips toward alternative modes of transportation
	TR-POLICY 7	Safety: Provide transportation options that are safe and efficient for all users of the system
	TR-POLICY 8	Sidewalk Framework: Prioritize new sidewalk infrastructure based on readily available data and input from the public

HOUSING

HO



Housing is an essential element of the community and plays a critical role in opportunities for individuals, families, employees, and employers. The mix of housing types, age, condition, tenure, and cost of housing can impact the health and economic prosperity of the community. As the population in Cobb continues to increase along with diversity, and with economic development policies attracting corporate businesses and working to establish small businesses, it is critical to ensure the county is equipped with a balance mix of housing types and price points. The policies described below, in conjunction with partnerships via federal programs, non-profits and development interests, will guide the progression towards achieving these goals.

Cobb County citizens should have access to housing that is safe, affordable and suitable for their household and location preferences. These housing choices should be in safe, livable neighborhoods and they should provide a sense of connection to the community with convenient access to schools, parks, shopping, amenities and jobs. Characteristics that enhance livability, such as walkability, access to transit, low maintenance, and convenient access to goods and services, are becoming more valued by a large segment of the population. In order to establish neighborhoods of choice, a range of housing options should be available to complement community facilities, including the following: schools, parks, community centers and compatible neighborhood-oriented commercial uses that contribute to the neighborhood livability. Finally, safe and sustainable housing served by housing programs, which aid those who live in the community (including the most vulnerable), should be available. This includes services and provisions for low- and moderate-income persons, youth, seniors and the physically disabled.

The Housing Element establishes a vision for housing development, redevelopment and affordability. This element is closely related to Cobb's Five-Year Consolidated Plan that is maintained by Cobb's Community Development Block Grant Program (CDBG) office. The Consolidated Plan, which is required by the U.S. Department of Housing and Urban Development due to receiving federal grant funds, was last updated in 2021 and is effective through 2025. The plan identifies the community's affordable housing, community development and economic development needs and outlines comprehensive and coordinated strategies for addressing them. Along with other goals, policies and work program items identified in this housing element, the 2021-2025 Consolidated & Action Plan will be incorporated into the 2040 Comprehensive Plan 5-Year update plan by reference



HO – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Housing needs were deemed a priority moving forward.

Need:

- ❖ **Variety of Housing Types**
- ❖ **Workforce Housing**
- ❖ **Neighborhood Revitalization and Reinvestment**

HO – GOALS & POLICIES**KEY STRATEGIES**

Mix of Housing Types
 Attainable Housing
 Equitable housing
 Safe Housing
 Convenient Housing

HO-GOAL 1

Ensure the provision of adequate, attainable, and safe housing for all existing and future residents of Cobb County

Policies

HO-P1	Encourage the distribution of all housing types while preserving the character of the surrounding neighborhoods
HO-P2	Ensure future land use designations are adequate to accommodate projected household growth
HO-P3	Promote equal-housing opportunities for all persons
HO-P4	Focus housing near locations accessible to services and employment
HO-P5	Encourage quality, attainable housing options for all people
HO-P6	Ensure residential uses are compatible with surrounding neighborhoods
HO-P7	Encourage new and innovative housing types that meet the needs of a diverse community



- HO-P8 Encourage an adequate supply of housing for a growing senior population while considering unintended consequences of an oversupply senior housing
- HO-P9 Promote development of higher density housing, including attainable housing, as part of redevelopment efforts within Regional Activity Centers
- HO-P10 Coordinate and collaborate with the Marietta Housing Authority and Community Development Block Grant program on creative ways to increase the supply of affordable housing
- HO-P11 Promote a diverse supply of attainable and accessible housing that meets the needs of older adults and people with disabilities, especially in activity centers and other places that are near services and public transit
- HO-P12 Coordinate and collaborate with Cobb County's Community Development Block Grant (CDBG) program and other organizations whose mission is to enhance the quality of life for low- to moderate-income residents and the homeless
- HO-P13 Promote stability and livability of established residential neighborhoods through proactive code enforcement efforts
- HO-P14 Promote continued viability of established neighborhoods

BROADBAND

BB



In today's society, access to high-speed internet, computer processing, and information storage is the backbone to information and economic growth. Broadband can provide a community access to services such as healthcare, public safety, educational and economic opportunities, e-commerce, social connectivity, and other information resources. It is also vital to the success of businesses, whether they are operating within the regional, national or global economy.

In 2018, the Comprehensive Plan Minimum Standards and Procedures were modified in response to the Georgia General Assembly amending provisions of the Georgia Planning Act aimed at facilitating the enhancement and extension of high-speed internet infrastructure, known as the "Achieving Connectivity Everywhere (ACE) Act". The amended statutes require all jurisdictions to include a Broadband element within their Comprehensive Plans.

According to the minimum standards, local governments must address the availability of broadband services within the community and the deployment of broadband by service providers into unserved areas. The Broadband element must provide steps for the promotion of reasonable and cost-effective access to broadband in parts of the county designated as unserved areas.

Broadband service is based on a fixed, terrestrial, wired or wireless service at minimum download speeds of at least 25 Mbps and uploading speeds of at least 3 Mbps. Broadband can provide high speed internet access via multiple types of technologies including fiber optics, wireless, cable, DSL and satellite.

Percentage of Population with Access to Broadband			
	25 Mbps	100 Mbps	1 Gig
Cobb County	100%	97.90%	60.82%

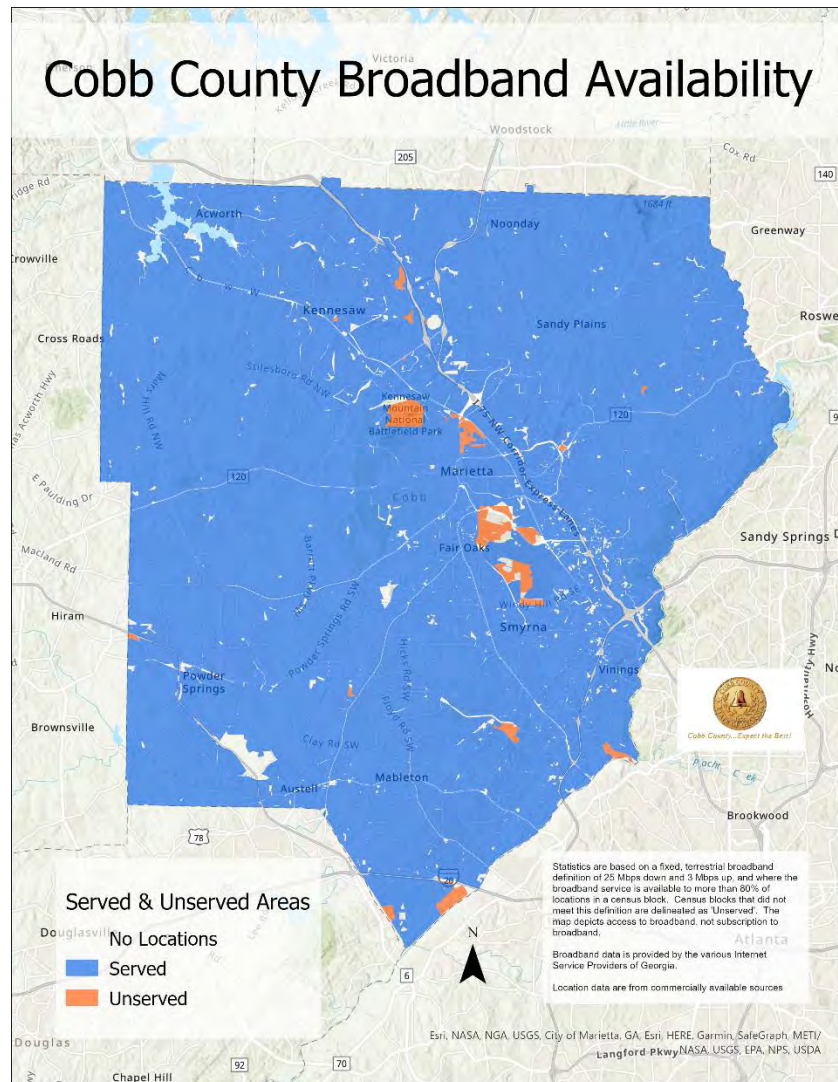
Source: Federal Communications Commission (FCC) Form 477

There does not appear to be any deficiencies in the availability of broadband services in Cobb County. Residents and businesses enjoy widespread access to broadband. According to the Federal Communications Commission (FCC), as of June 2021, one hundred percent of Cobb's population has access to the minimum speeds as defined by broadband services.

Download / Upload Speeds of 25 Mbps / 3 Mbps (25Mbps)				
Area	No providers	1 or more providers	2 or more providers	3 or more providers
Cobb County	0.00%	100%	100%	98.09%
Download / Upload Speeds of 100 Mbps / 10 Mbps (100 Mbps)				
Cobb County	2.10%	97.90%	83.55%	11.81%
Download / Upload Speeds of 1000 Mbps / 100 Mbps (1 Gig)				
Cobb County	39.18%	60.82%	23.90%	0.00%

Source: Federal Communications Commission (FCC) Form 477

Not only does the entire County has access to minimum broadband services, they have at least two broadband service providers to choose from and most have access to three or more broadband service providers. Overall, Cobb is sufficiently served with broadband availability and service providers throughout the County.



BB – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine Broadband needs. The following Broadband needs were deemed a priority moving forward.

Need:

- ❖ **Expand higher-speed broadband services**
- ❖ **Reliable broadband services**
- ❖ **Affordable broadband access**
- ❖ **Consistency in broadband service**

BB – GOALS & POLICIES**KEY STRATEGIES**

Affordable service
Reliable
Consistent

BB-GOAL 1

Ensure the availability of broadband and communications in a manner that satisfies the current and future needs of residents, businesses, industries, and public safety

Policies

BB-P1	Identify unserved areas and target them through collaboration with public/private partnerships
BB-P2	Promote broadband services that enable greater opportunity for redevelopment efforts and businesses
BB-P3	Work to establish public/private partnerships that could develop consistent and affordable broadband coverage for all
BB-P4	Coordinate with city and state governments to seek certification as a Broadband Ready Community
BB-P5	Consider broadband infrastructure in roadway projects where necessary infrastructure may be included in the right-of-way
BB-P6	Maintain and widen broadband access to wireless platforms to improve productivity at all public facilities

BB-P7 Ensure consistent broadband availability for businesses as part of economic development efforts

ECONOMIC DEVELOPMENT

ED



The Economic Development Element for Cobb County is an optional element that is designed to supplement the 2040 Comprehensive Plan. The Economic Development element provides an overview of the strategies, programs and projects to improve the economy as well as policy direction to promote job growth.

From global corporations to the home-based entrepreneur, Cobb County's Economic Development division is the liaison to the business community. The Economic Development division works with elected officials and other economic development partners with the shared mission of growing jobs and expanding Cobb County's economic growth. Current economic development strategies include attracting and retaining businesses, growing small business/entrepreneurship, targeting strategic industries, creating a more educated workforce and revitalizing communities and infrastructure.

Understanding employment rates, labor force trends, occupations and the make-up of the industries that call Cobb home is important to help identify needs in housing, infrastructure, land use and other services. Insight and awareness of employment characteristics in the County help guide policies involving job creation, industry diversification, business retention and expansion. Overall, economic development is a critical component that drives economic growth. It creates jobs, leads to increased tax revenue and improves the overall quality of life for the community. The analytical data pertaining the Cobb's economy can be found in the Community Profile - Appendix 2.



ED – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Economic Development needs were deemed a priority moving forward.

Need:

- ❖ **Support small businesses & entrepreneurs**
- ❖ **Revitalization of abandoned and under-utilized buildings**
- ❖ **Incentives**
- ❖ **Remain active in international economic affairs**

ED – GOAL & POLICIES

KEY STRATEGIES

Increase Jobs
Maintain low taxes
Focus on Targeted Industries

ED-GOAL 1

Promote the retention, expansion and creation of small businesses and targeted industries in order to provide job opportunities for a growing and diverse community

POLICIES

- ED-P1: Collaborate with economic development partners in their efforts to reinforce and strengthen the economic vitality of Cobb County
- ED-P2: Participate in regional economic development planning with the public and private sectors
- ED-P3: Promote workforce development programs to target the needs of expanding and relocating businesses with the local area technical and post-secondary educational institutions
- ED-P4: Encourage and promote environmentally clean industries
- ED-P5: Create economic development opportunities utilizing tools that will foster growth
- ED-P6: Develop programs that leverage capital for small business growth and development
- ED-P7: Support opportunities to expand and increase the number of locally owned businesses
- ED-P10: Encourage, promote, and guide small business startups and enable them to expand
- ED-P11: Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods, services and jobs
- ED-P12: Provide incentives to encourage the redevelopment and revitalization of older commercial sites/buildings
- ED-P13: Encourage reinvestment in existing industrial areas while minimizing impacts to surrounding

residential areas

ED-P14: Maintain redevelopment site inventory

ED-P15: Ensure land use opportunities for locating a variety of desirable, livable wage industries that are compatible with adjacent land uses and support a range of employment types

ED-P16: Promote continued development of major business districts that serve as a hub for the community to support employment growth and retail services

INTERGOVERNMENTAL COORDINATION IC



A concerted coordination effort between local governmental entities is essential to the effective delivery of services to the general public. Cobb County maintains working relationships with the six (6) municipal governments within the County. Collaborative partnerships exist with other authorities, agencies, and non-profits at the local, state, and federal level. By including this element, it ensures that intergovernmental relations are consistent and in the best interest of the communities they serve.



Cobb County...Expect the Best!



IC – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Intergovernmental Coordination needs were deemed a priority moving forward.

Need:

- ❖ **Proactively engage in multi-jurisdictional coordination**
- ❖ **Improve governmental and community relations**
- ❖ **Coordinate with Cobb School District on land use and population growth**
- ❖ **Understand the impact of incorporations and annexations**



IC – GOALS & POLICIES

KEY STRATEGIES

Coordinate service delivery
Communicate
Cultivate partnerships

IC-GOAL 1

Coordinate planning and policy making between the County, cities, regional, state, federal agencies and other special authorities to ensure consistency in provisions of services and compatibility with adjacent developments

POLICIES

- IC-P1: Maintain and comply with the Service Delivery Strategy and monitor new or revised legislative actions
- IC-P2: Coordinate planning and government services to address common issues of growth management, resource conservation and provision of public facilities and services
- IC-P3: Assess existing intergovernmental agreements across all County agencies and revise as needed
- IC-P4: Ensure all County agencies and departments are aware of Service Delivery Strategies and changes
- IC-P5: Support and collaborate economic development efforts across county municipalities and other special authorities
- IC-P6: Coordinate and collaborate with the Cobb School District on planning efforts, Service Delivery Strategy and the development review process
- IC-P7: Seek innovative ways to communicate and inform communities on public initiatives
- IC-P8: Leverage services provided through the Atlanta Regional Commission (ARC) and other regional and state agencies
- IC-P9: Engage appropriate groups and agencies in dialog on regional issues
- IC-P10: Evaluate plans and investments from adjacent counties and municipalities to ensure
-

compatibility with the County’s land use goals and policies

IC-P11: Partner with adjacent jurisdictions on planning issues that help manage growth

IC-P12: Communicate and coordinate appropriate land use planning functions with the Cobb County School District, Dobbins Air Reserve Bases, cities, adjacent counties and regional partners

IC-P13: Evaluate the impact that new incorporations and annexations will have on unincorporated Cobb County.

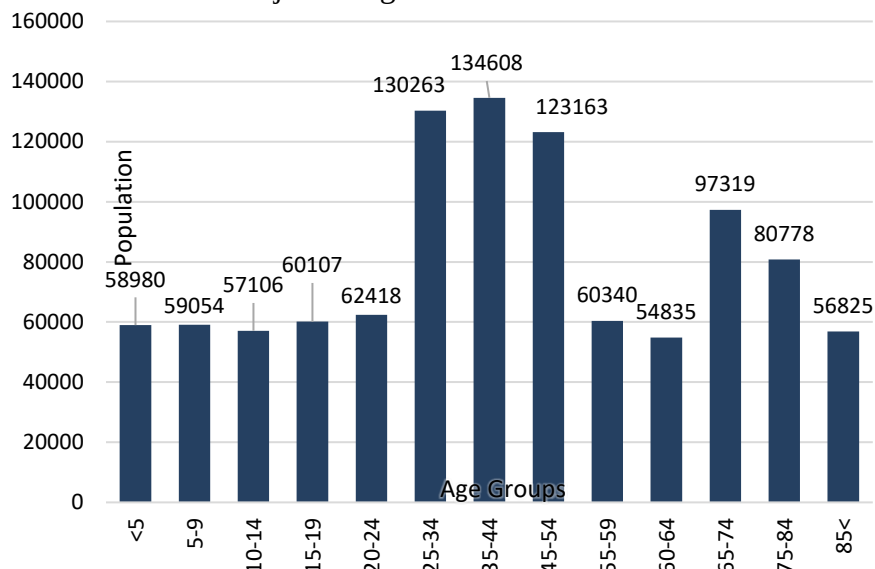
SENIOR SERVICES

SS



The purpose of Senior Services is to improve the quality of life of Cobb's older population. As of 2019, the senior population (65 years and up) was more than 89,040 strong and expected to reach a population of 234,922 by 2050. This trend is not unique to Cobb but is a trend across the entire nation. Over the next 30 years, Senior Services will become more and more important as the senior population continues to grow and become more diverse. Cobb Senior Services already provides an array of services to meet the needs of today's seniors and continues to work toward solutions to the challenges of tomorrow.

Projected Age Distribution - 2050



Source: Atlanta Regional Commission

SS – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Senior Services needs were deemed a priority moving forward.

Need:

- ❖ Adequate senior service facilities
- ❖ Senior mobility services
- ❖ Senior programming
- ❖ Easier access to health care facilities
- ❖ Advocacy & volunteerism



SS – GOALS & POLICIES

KEY STRATEGIES

Improve Quality of Life
Mobility Options
Health & Wellness
Caregiving
Information & Advocacy

SS-GOAL 1

Improve the quality of life of senior citizens through innovative programs and state-of-art facilities that meet all levels of need

POLICIES

- SS-P1:** Design and locate senior service facilities with good access to major roadways and public transit routes, where available
- SS-P2:** Monitor and assess senior services needs/demands and consider improvements/additions where necessary
- SS-P3:** Ensure the provisions of services that will meet the demand of a more diverse and growing older adult population
- SS-P4:** Identify innovative funding techniques to provide for future senior services facilities and programs
- SS-P5:** Consider cooperative agreements with public/private organizations for adaptive reuse and joint use of senior facilities
- SS-P6:** Coordinate with other public/private organizations that provide similar services
- SS-P7:** Maintain a focus on educating the senior community, staff and volunteers on all services and programs available
- SS-P8:** Seek innovative ways to recruit volunteers
- SS-P9:** Monitor the changing needs of the senior community and adjust services and programming to meet those needs

SS-P10: Coordinate public/private, local/regional transportation services for seniors

SS-P11: Ensure senior transit routes are well-connected to all medical facilities and wellness centers

NATURAL & HISTORIC RESOURCES

NH



The Natural & Historic Resources element is an optional element chosen and designed to supplement the core elements of the 2040 Comprehensive Plan. Its intent is to establish goals and policies that support the need to protect the County's unique natural and historic identity, while planning for orderly development in appropriate areas throughout the County. These sensitive community features cannot be regained once destroyed.

Over the past three decades, there has been a steady increase in growth of new businesses and residential communities; while that development may slow somewhat, progress is still anticipated in the next 30 years. The inevitable increase in new residents will need to be accommodated, and it will be important that Cobb's natural and historic resources are considered in the planning process. This allows future growth without destroying the rich cultural heritage of the County that makes it a desirable place to live.



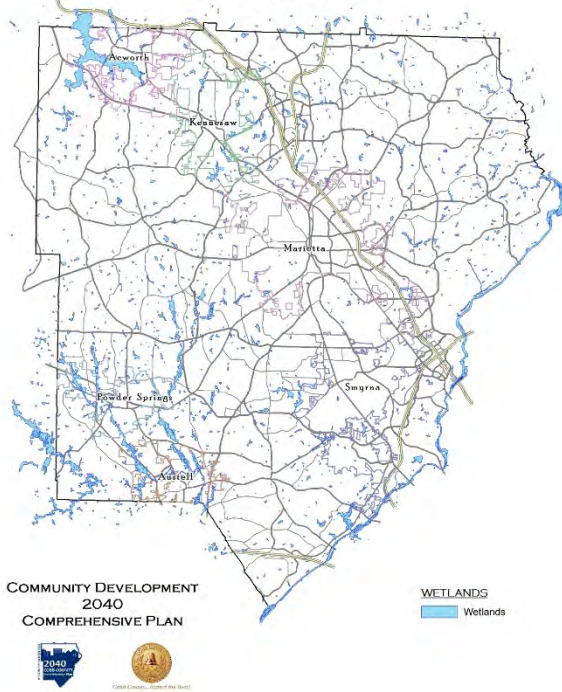
NH – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Natural & Historic Resource needs were deemed a priority moving forward.

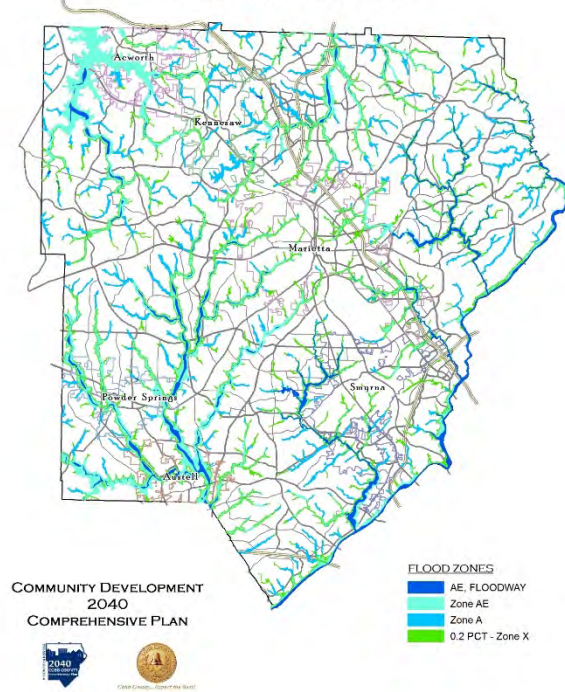
Need:

- ❖ **Protect, preserve, and provide greenspace**
- ❖ **Protect, preserve, and maintain historic resources and cemeteries**
- ❖ **Preserve environmentally sensitive areas**
- ❖ **Protect plant and wildlife habitats, especially trees and tree canopies**
- ❖ **Protect water resources**

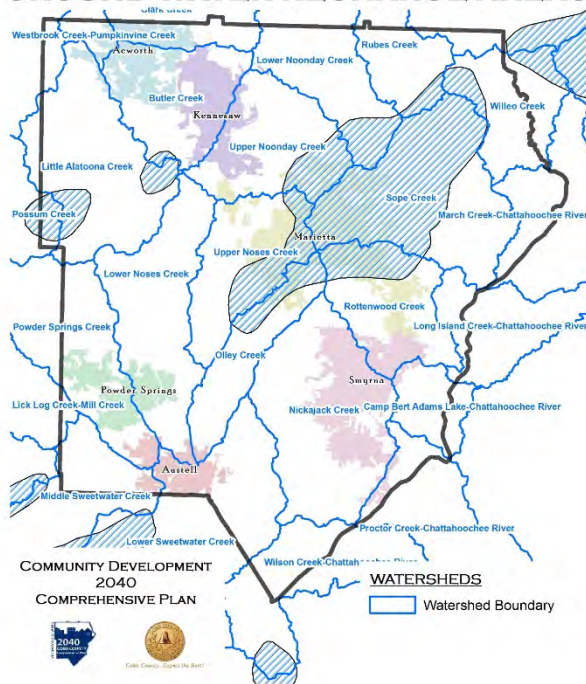
WETLANDS



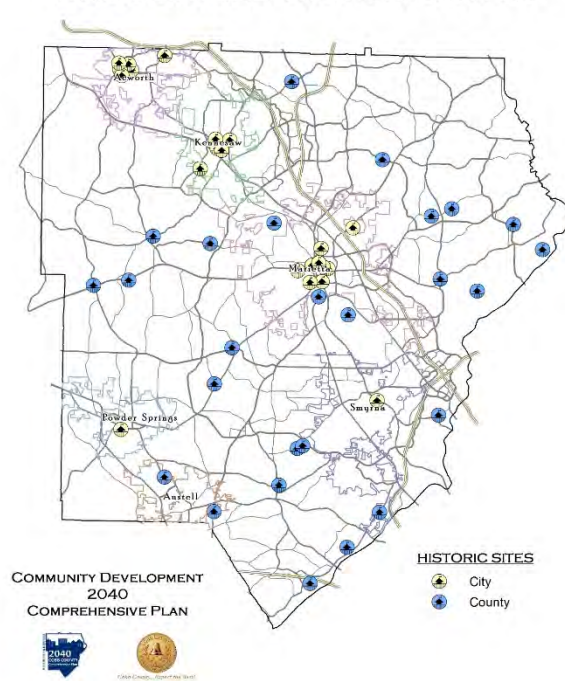
FLOOD ZONES



WATERSHEDS AND GROUND WATER RECHARGE AREAS



COBB COUNTY AND NATIONAL RECOGNIZED HISTORIC SITES



NH – GOALS & POLICIES

KEY STRATEGIES

Stewardship
Promote Local Heritage
Preserve Local Heritage

NH-GOAL 1

Protect sensitive natural resources while allowing for growth and development

POLICIES

- NH1-P1:** Actively protect floodplains, wetlands, creeks, streams, rivers and other environmentally sensitive lands
- NH1-P2:** Identify funding mechanisms that could assist in the purchase of property for greenspace
- NH1-P3:** Proactively plan for the preservation of greenspace/open space throughout the County
- NH1-P4:** Monitor and revise policies that utilize best management practices to improve the management of natural resources
- NH1-P5:** Continue to support water conservation education, enforcement and outreach efforts and create new programs to target large water users
- NH1-P6:** Identify and monitor sensitive plant and wildlife habitats and encourage the preservation of native plants and animals
- NH1-P7:** Promote awareness and protection of sensitive steep slopes and ridgelines
- NH1-P8:** Adhere to state and federal regulations related to environmental protection when considering development, redevelopment and transportation goals
- NH1-P9:** Encourage the development of multi-use greenways in floodplains and easements to all for the maintenance of natural open space while accommodating citizens needs for passive recreation opportunities, bicycle networks, and public access to lakes and streams for low intensity recreation

NH-GOAL 2

Protect, promote, educate, document and maintain historic, archeological, and cultural resources

POLICIES

- NH2-P1:** Encourage developers to preserve and/or document historic, archeological and cultural significant resources when considering new developments and/or redevelopments
- NH2-P3:** Encourage the preservation of natural, historic, archeological and cultural resources when considering County projects
- NH2-P4:** Protect and preserve buildings, neighborhoods or sites of historical, architectural or cultural significance
- NH2-P5:** Work with individuals who may be interested in having their potentially historic property listed in the Cobb County and/or National Registers of Historic Places
- NH2-P6:** Maintain an inventory of properties that may be eligible for the Cobb County and/or National Registers of Historic Places
- NH2-P7:** Update when necessary, design guidelines for properties listed in the local register and aid those required to follow approved guidelines
- NH2-P8:** Encourage the preservation and maintenance of significant Civil War earthworks and other archaeological features located in the County
- NH2-P9:** Educate citizens, local officials and land developers as to the value of natural, historic, archaeological and cultural resources, and the consequences of their destruction and alternatives for protection
- NH2-P10:** Encourage the protection of cemeteries

LIBRARY

LI



Public libraries are important public facilities for residents of Cobb County. With an increase in the senior population, the library system will continue to experience increasing demands from patrons with more leisure time and rising expectations for educational and personal achievement.

The Library System vision is to move beyond traditional library services by strategically integrating new technology services, creating engaging community centers, and providing life enriching library and cultural experiences for all who enter our doors.

Recent Library Facility Projects

- The Switzer Library - \$9.6 million project - funded through the 2011 and 2016 SPLOST and grants from the Georgia Public Library Service (GPLS), and appropriations from the Cobb County Board of Commissioners
- The South Cobb Regional Library underwent a three-month renovation that included interior and exterior repairs.
- Gritters Library is currently under construction. It is being rebuilt using 2016 SPLOST and GPLS funds. The new Gritters Library is expected to be complete in 2023.



LI – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Library needs were deemed a priority moving forward.

Need:

- ❖ **Adequate library facilities**
- ❖ **Access to library facilities**

LI – GOALS & POLICIES

KEY STRATEGIES

Technology Services
Engaging Community Centers
Enriching Cultural Experiences

LI-GOAL 1

Provide equitable access to and utilization of library facilities, information, materials, and services to enrich people's lives

POLICIES

- LI-P1: Monitor and assess library usage, regional service potential and growth patterns for necessary facility improvements
- LI-P2: Consider co-locations with other public facilities
- LI-P3: Develop innovative funding techniques to support future library facilities and programming
- LI-P4: Improve accessibility to all libraries and their resources, including business hours, programming and technology
- LI-P5: Identify adequate funding to implement library facility plan
- LI-P6: Implement the facility plan that identifies current conditions and future needs
- LI-P7: Expand and efficiently deliver library services and programs to county residents
- LI-P8: Achieve the highest level of efficiency and flexibility through layout and management of library facilities to meet the demands and needs of the community as well as changing technology
- LI-P9: Continue to improve and update library technology and information services

PUBLIC SAFETY

PS



Public Safety is vital to the development of a vibrant and growing community. Effective delivery of Public Safety services impacts economic development, population growth, and ultimately, the fiscal well-being of Cobb County. The fear of crime and/or the perception of crime is often cited as a primary factor in the quality of life within communities as well as a contributing factor in business and family relocation decisions.

As mentioned throughout the 2040 Comprehensive Plan, the County will continue to see population and economic growth in coming decades. This growth will impact resources required to provide the desired level of public safety response and protection. Careful assessment, innovative approaches to service delivery, incorporation of viable emerging technologies, community outreach and strategic planning will lead the public safety efforts to properly allocate staff, direct resources, and ensure adequate facilities and training resources. Cobb County Public Safety will strive to provide a safe and secure community through highly trained and qualified personnel, innovative equipment and facilities, as well as operations emphasizing community outreach.



PS – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Public Safety needs were deemed a priority moving forward.

Need:

- ❖ **Quality Public Safety Personnel**
- ❖ **Crime Prevention Programs**
- ❖ **Community Outreach**
- ❖ **Public Safety Facility Planning**
- ❖ **Multi-Jurisdictional Coordination**
- ❖ **Maintain Investments in Public Safety Technology and Equipment**

PS – GOALS & POLICIES

KEY STRATEGIES

Safe and Secure Cobb
Build Community Relationships
Leverage Innovation and Technology

PS-GOAL 1

Provide a safe and secure community through highly trained, compassionate personnel, state of the art equipment systems, and educational services and programs

POLICIES

- | | |
|--------|--|
| PS-P1: | Ensure adequate public safety personnel as growth-related demand for services occurs |
| PS-P2: | Evaluate public safety personnel to ensure a diverse and effective allocation of highly trained and equipped workforce |
| PS-P3: | Emphasize training, educational programs, and certification levels |
| PS-P4: | Focus on response times to ensure efficient distribution of public safety facilities, equipment, and services |
| PS-P5: | Prioritize purchase of equipment, apparatus, and personnel needs with respect to changing technology |
| PS-P6: | Continue to build trust within all communities |
| PS-P7: | Create collaborative and creative partnerships to reduce and prevent crime through community outreach |
| PS-P8: | Continue to provide advanced comprehensive safety training and educational |



environment for all residents

PS-P9: Coordinate with neighboring jurisdictions, including state and regional agencies

PS-P10: Establish and maintain innovative programs that promote crime prevention

PS-P11: Coordinate with Community Development, as relates to the design of major development proposals, in order to promote crime prevention type design

PARKS

PR

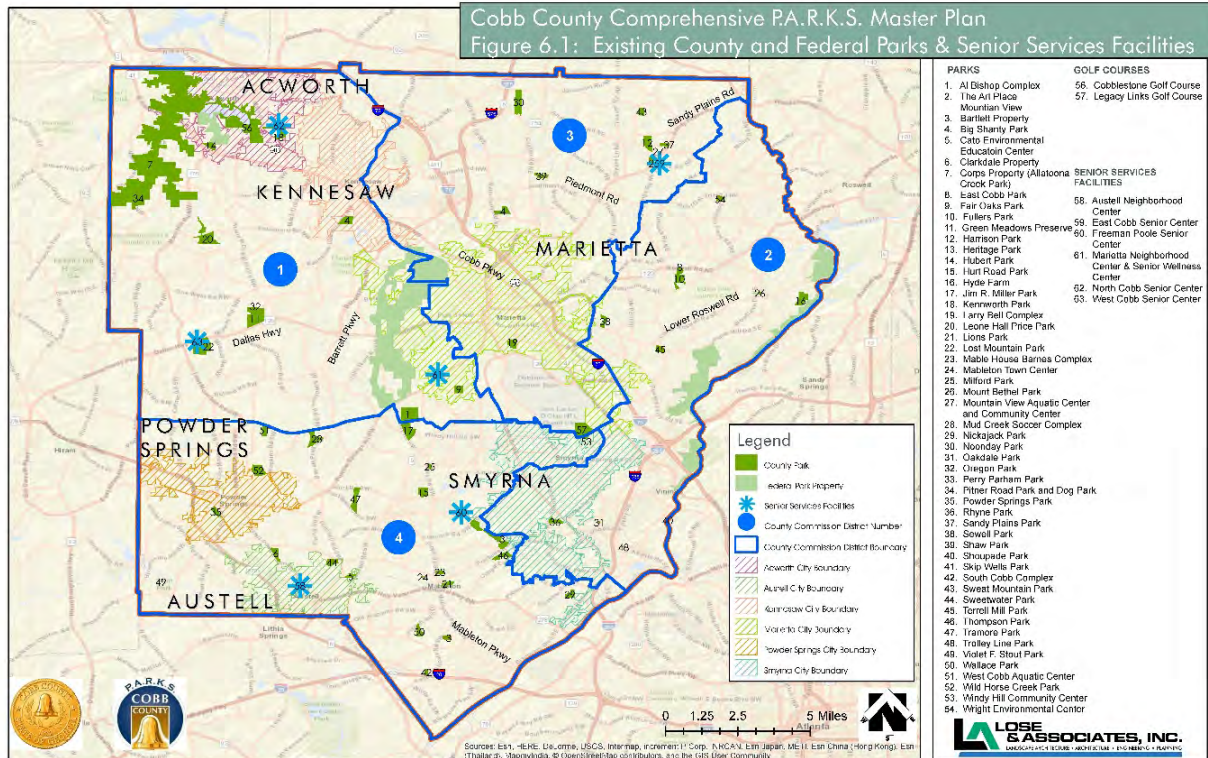


Cobb County is responsible for a variety of parks, programming and facilities. The objective of the Parks element is to integrate needs, goals and policies that work in conjunction with the 10 Year Parks Master Plan, which was adopted in 2018. The goal of the Parks Master Plan is to assist Cobb County P.A.R.K.S in guiding its plans for future improvements to parks, recreation greenspace and trails within Cobb County over the next ten years.

The Parks Master Plan analyzes existing facilities and programs and provides recommendations for additional programs and facilities to serve the community. Along with the facilities analysis, a review of current and forecasted characteristics of the population was performed, giving an overview of historical trends, current status, and what future changes to the population are anticipated. Community

Engagement was an important part of the plan, with input sought through various public meetings and community survey.

The information gleaned from these steps are necessary in determining the facilities and programs the agency should provide. While a variety of programming, facilities and opportunities are currently provided by the county, making certain that appropriate planning is in place for continued growth is essential.



PR – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Parks needs were deemed a priority moving forward.

Need:

- ❖ **More park land (both active & passive)**
- ❖ **Park connectivity**
- ❖ **Recreational programming services for all ages**
- ❖ **Maintenance of existing facilities**
- ❖ **Development of park master plan sites**
- ❖ **Cost effective Park operations**
- ❖ **Staffing levels to support demand**

PR – GOALS & POLICIES
KEY STRATEGIES

Marketing and Branding
 Program Development
 Health and Wellness
 Facility Development & Maintenance

PR-GOAL 1

Provide active and passive parks, facilities, and programming for recreational opportunities, arts, and cultural activities

POLICIES

- | | |
|--------|---|
| PR-P1: | Provide recreational and arts programming to meet the needs of existing and future residents of all ages |
| PR-P2: | Ensure adequate funding for maintenance and improvements of existing recreational and cultural facilities |
| PR-P3: | Seek opportunities for land and funding for future park needs and the development of future facilities and programs |
-

- PR-P4:** Strategically target areas where facilities and services are lacking or do not exist
- PR-P5:** Consider co-locations with other public facilities when considering new parks and programming
- PR-P6:** Assess recreational facility needs and consider new facilities, improvements, and/or additions that are flexible
- PR-P7:** Provide both active and passive park experiences that enhances wellness and fosters healthy attitudes
- PR-P8:** Leverage partnerships with other County departments and outside groups to provide opportunities for healthy lifestyle options
- PR-P9:** Improve connectivity between trails, parks, recreational facilities and surrounding neighborhoods
- PR-P10:** Ensure access to major roadways and public transit routes where available
- PR-P11:** Work to expand audiences for arts and recreational programming and activities
- PR-P12:** Maximize the use of public land and facilities for recreation and cultural activities
- PR-P13:** Develop innovative funding techniques to provide for the upkeep of existing and the development of future park facilities and programs
- PR-P14:** Improve the condition of existing recreational facilities to a consistent standard of high quality
- PR-P15:** Develop diverse arts programming to meet the various needs of the community
- PR-P16:** Encourage the development of multi-use greenways in floodplains and easements to accommodate citizens' needs for passive recreation and public health benefit, while allowing for the preservation of greenspace
- PR-P17:** Coordinate with community groups, local schools and other appropriate organizations to promote the arts
- PR-P18:** Coordinate with Community Development in creating a sense of place for identified areas by providing opportunities for parks, plazas, and public art

- PR-P19:** Provide venues, and when feasible, financial support for performing and visual arts and music events
- PR-P20:** Encourage expansion of parks and the trail network into low- and moderate-income residential areas
- PR-P21:** Support exiting community gardens through public/private partnerships, including schools, neighborhoods groups, Friends groups, senior services, businesses, and civic and gardening organizations
- PR-P22:** Consider the Chattahoochee Riverlands Project when developing or redeveloping park infrastructure along the Chattahoochee River
- PR-P23:** Ensure all facilities, whether new or redeveloped, are inclusive to disabled individuals and ADA compliant.

PLACE MAKING

PM



Place-Making is the physical design and management of public space and the way that space is experienced and used. Public space includes the totality of spaces used freely on a day-to-day basis by the general public, such as streets, sidewalks, plazas, parks and public infrastructure.

The Place-Making Element for Cobb County is an optional element intended to supplement the 2040 Comprehensive Plan. The objective is to establish broad policies that support the need for a design tool that enhances the livability and vitality of Cobb's residents.

The intent of this element is to promote and guide decisions toward a healthy, safe and sustainable community by encouraging walkable neighborhoods and active commercial centers.

As Cobb County continues to grow and change, place-making will become increasingly important. Place-making policies help conserve and enhance aspects of the physical environment, guide growth to fit the old with the new and provide for healthy lifestyles. Place-making strategies can raise the standards for how public and private developments contribute to the holistic appearance and functionality of the built and natural environment and provide positive impacts to the overall quality of an area.



PM – NEEDS

As part of the 5-Year update process, a needs assessment survey was conducted during the community engagement phase of the project to determine if the existing needs are still relevant. The following Place Making needs were deemed a priority moving forward.

Need:

- ❖ **Pedestrian and Bike Friendly development**
- ❖ **Circulation and Connectivity**
- ❖ **Public Places**
- ❖ **Landscaping**

PM – GOALS & POLICIES

KEY STRATEGIES

Sense of Place

Connectivity

Active Living

PM-GOAL

Create attractive, well-designed activity centers and neighborhoods that consider the existing character and the environment and promote public health through pedestrian-oriented facilities. This will enhance community image and attract private investment.

POLICIES

- PM-P1: Employ place-making design principles within small area plans
- PM-P2: Promote multi-modal circulation and connectivity of the transportation network
- PM-P3: Coordinate with DOT to develop effective strategies on creating pedestrian and bike-oriented place-making standards
- PM-P4: Encourage uses and amenities that create an active and vibrant environment to create community sense of place
- PM-P5: Promote pedestrian-friendly connectivity between public spaces
- PM-P6: Use place-making standards to guide landmarks, gateways, street intersections and open spaces to help cultivate a sense of place
- PM-P7: Establish unique place-making standards within appropriate activity center districts that are architecturally compatible with the physical characteristics and boundaries for the areas
- PM-P8: Consider the needs of a diverse and aging population in the design of public space
- PM-P9: Integrate practices aimed at improving environmental quality with innovative green
-

infrastructure approaches

PM-P10: Encourage unique landscaping features and art that exhibit local culture and values in the design of public space

PM-P11: Consider connecting large parks and open spaces to each other and to activity centers

PM-P12: Consider strengthening the applicability of existing and new design guidelines and ensuring their focus is on the functional interrelationships between land uses, site design, neighborhood character and transportation systems

2040 COMMUNITY WORK PROGRAM 2022-2027

The purpose of the Community Work Program is to identify specific implementation actions the local government, or other entities, intend to undertake over the course of the next five (5) year planning period. This includes, but is not limited to, new facilities, expansion of facilities, new ordinances, revisions of existing ordinances, administrative actions, community improvements or investments, infrastructure, financing arrangements, or other programs or initiatives to be put in place to implement the plan. To facilitate the division of work among various County Divisions, the community work program is segmented by the following elements: Land Use, Transportation, Housing, Community Facilities, Natural and Historic Resources, Human Services, Economic Development, Public Safety, Disaster Resilience, Intergovernmental Coordination, Military Compatibility, and Place-Making.

The following are abbreviations that are used throughout the Community Work Program

ACFB	Atlanta Community Food Bank	COM	Cobb County Communications	LI	Library
ACS	American Cancer Society	CTT	Cobb Travel & Tourism	MHA	Marietta Housing Authority
AHA	American Heart Association	DA	Development Authority	NPS	National Park Service
ALA	American Lung Association	DARB	Dobbins Air Reserve Base	P.A.R.K.S.	Parks, Recreation, & Cultural Affairs
ARC	Atlanta Regional Commission	DCA	Department of Community Affairs	PC	Planning Commission
BOC	Board of Commissioners	DOT	Department of Transportation	PM	Property Management
CAO	County Attorney's Office	ED	Economic Development	PS	Public Safety
CCES	Cobb County Extension Services	TAP	Technical Advisory Panel	SCRA	South Cobb Redevelopment Authority
CCID	Cumberland Community Improvement District	EMA	Emergency Management Agency	SKCC	Safe Kids Cobb County
CCSD	Cobb County School District	ESG	Emergency Solutions Grant	SPLOST	Special Local Option Sales Tax
CCWS	Cobb County Water System	GDOT	Georgia Department of Transportation	SS	Senior Services
CD	Community Development	HOME	Home Investment Partnership Act	SW	Solid Waste
CDBG	Community Development Block Grant	HPC	Historic Preservation Commission	TBD	To Be Determined
CDHO	Community Development Housing Organizations	COM	Cobb County Communications	TCCID	Town Center Community Improvement District
CDPH	Cobb Douglas Public Health	CTT	Cobb Travel & Tourism	UGA	University of Georgia
Cobb 2020	Community organizations dedicated to public health	IS	Information Services	WA	Water
COC	Chamber of Commerce	KCB	Keep Cobb Beautiful	ULI	Urban Land Institute
CCPS	Cobb County Public Service	KSU	Kennesaw State University	ARPA	American Rescue Plan Act

LAND USE - LU

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
LU-1	Create a Unified Development Code (UDC) that preserves the character of surrounding areas			X				CD	\$100,000	General Fund
LU-2	Ensure appropriate zoning categories are compatible with the future land use classifications			X				CD	Staff Resources	General Fund
LU-3	Reevaluate redevelopment site criteria		X					CD	Staff Resources	General Fund
LU-4	Update Redevelopment Inventory on annual basis	X						CD, ED	Staff Resources	General Fund
LU-5	Integrate permitting and business license geographical information systems dataset into data management software		X					CD	Staff Resources	General Fund
LU-6	Transition data management from Central Address Repository (CAR) to ESRI's address data management solution				X			CD, GIS	Staff Resources	General Fund
LU-7	Provide high-level 3-dimensional land use data based on land use regulations and guidelines for analysis					X		CD, GIS	Staff Resources	General Fund
LU-8	Update the Northwest Cobb Vulnerability Study			X				CD, Community	Staff Resources	General Fund
LU-9	Develop a Small Area Master Plan around the Due West Rd., Acworth Due West Rd., and Kennesaw Due West Rd. commercial node				X			CD, Community	Staff Resources	General Fund
LU-10	Consider healthy living code language within appropriate zoning districts when creating UDC (FKA: LU-7 2017 CWP)			X				CD	Staff Resources	General Fund
LU-11	Update undeveloped land inventory (FKA: LU-34 2017 CWP)		X					CD	Staff Resources	General Fund

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
LU-12	Update industrial land inventory					X		CD, ED	Staff Resources	General Fund
LU-13	Implement recommendations from the Mableton Technical Advisory Panel						X	CD	TBD	General Fund
LU-14	Update Central Addressing Repository to include input of multi-unit addressing and parcel polygon data (FKA: LU-6 2017 CWP)	X						CD, IS	\$100,000	General Fund
LU-15	Coordinate, collaborate and consider LCI studies, small area plans and/or other Master Plans conducted and sponsored by Cobb's CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-16	Update and amend the Community Work Program on an annual basis to include implementation items from approved Master Plans and other studies as necessary, related to each of the 2040 Comprehensive Plan Elements	X						CD, DOT, CDBG, ED, PARKS, SS, LI, PS, EMA, WA	Staff resources	General Fund
LU-17	Consider implementation of items from the Mableton TAP that would assist in creating more private sector involvement in Mableton's redevelopment (FKA: LU-37 2017 CWP)	X						ED, CD, SCRA	Staff resources	General Fund
LU-18	Prepare 3D renderings throughout the county based on zoning designations and regulations, including existing structures and terrain (FKA: LU-45 2017 CWP)	X						CD, IS	\$4,000	General Fund
LU-19	Continue to coordinate development plan review and rezoning applications with Dobbins ARB	X						CD, DARB	\$30,000	General Fund/Grant
LU-20	Implement as necessary recommendations from the JLUS	X						CD, DARB	\$30,000	General Fund/Grant
LU-21	Pursue grants associated with implementing the Dobbins JLUS	X						CD, DARB	Staff resources	General Fund
LU-22	As part of the UDC review existing architectural guidelines and determine their effectiveness (FKA: LU-50 2017 CWP)			X				CD	Staff resources	General Fund

TRANSPORTATION - TR

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
CONGESTION RELIEF/MOBILITY – IMPROVEMENTS										
TR-1	Lake Acworth Dr./Cowan Rd (SR 92) – N Cobb Pkwy (SR 3/US 41) to Glade Rd – Widen to 4 Lane Divided (D4190/CO-301/0006862) (FKA: TR-5 2017 CWP)		X					GDOT	TBD	SPLOST GDOT
TR-2	Metro Arterial Connector/Dallas Acworth Hwy (SR 92) - Paulding Co to U.S. 41 - Widen to 4 Lane Divided (D4200/CO-329/0006866 (FKA: TR-6 2017 CWP)	X						GDOT	TBD	SPLOST GDOT
TR-3	Windy Hill Rd - Boulevard concept from S Cobb Dr. to Atlanta Rd that includes widening, addition of medians and pedestrian improvements, includes engineering (City of Smyrna) (E4040) (FKA: TR-7 2017 CWP)		X					DOT	\$40,000,000	SPLOST GDOT
TR-4	Windy Hill Road/Terrell Mill Road Connector (FKA: TR-9 2017 CWP)		X					DOT	\$32,164,893	SPLOST & GDOT
TR-5	Windy Hill Road (FKA: TR-10 2017 CWP)		X					DOT	\$18,000,000	SPLOST GDOT
TR-6	South Barrett Reliever Phase 3 (FKA: TR-12 2017 CWP)			X				DOT	\$31,505,248	SPLOST, GDOT, TCCID
TR-7	I-75 / Akers Mill Road Managed Land Ramp (CO-AR-308/0015051) (FKA: TR-14 2017 CWP)		X					DOT, GDOT	\$25,000,000	SPLOST, CCID, GDOT
TR-8	SR 92 widen from 2 to 4 lanes, from US 41 to Glade Road (FKA: TR-15 2017 CWP)		X					GDOT	\$50,541,677	GDOT

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
SAFETY & OPERATIONAL IMPROVEMENTS										
TR-9	Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049) (FKA: TR-16 2017 CWP)			X				DOT, GDOT	TBD (GDOT)	SPLOST
TR-10	RESURFACING (FKA: TR-17 2017 CWP)						X	DOT	\$213,067,821.87	2022 SPLOST
TR-11	BIG SHANTY RD CHASTAIN RD (FKA: TR-37 2017 CWP)		X					DOT	\$2,500,000	SPLOST
TR-12	CANTON RD AT SHALLOWFORD RD HIGHLAND TER SOUTHERN INTERSECTION (FKA: TR-38 2017 CWP)		X					DOT	\$800,000	SPLOST
TR-13	DALLAS HWY AT LOST MOUNTAIN RD/MARS HILL RD (FKA: TR-39 2017 CWP)			X				DOT	\$2,900,000	SPLOST
TR-14	RAILROAD QUIET ZONE IMPROVEMENTS (FKA: TR-47 2017 CWP)		X					DOT	\$400,000	SPLOST
TR-15	SHILOH RD AT ROYAL DR APARTMENT DR (FKA: TR-48 2017 CWP)			X				DOT	\$400,000	SPLOST
TR-16	CANTON RD CORRIDOR (FKA: TR-54 2017 CWP)		X					DOT	\$3,000,000	SPLOST
TR-17	MACK DOBBS RD (FKA: TR-54 2017 CWP)			X				DOT	\$1,000,000	SPLOST
TR-18	OLD 41 HWY (FKA: TR-61 2017 CWP)				X			DOT	\$4,300,000	SPLOST
TR-19	OLD STILESBORO RD @ COUNTY LINE RD						X	DOT	2,840,000	SPLOST, FEDERAL, STATE, & GRANTS

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
SAFETY & OPERATIONAL IMPROVEMENTS (CONT.)										
TR-20	DUE WEST ROAD @ ANTIOCH ROAD						X	DOT	2,960,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-21	HOLLY SPRINGS CORRIDOR IMPROVEMENTS						X	DOT	\$3,910,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-22	CUMBERLAND PKWY FROM PACES WALK TO PACES FERRY RD						X	DOT	\$370,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-23	CHURCH RD PLANT/ATKINSON RD @ N CHURCH LANE						X	DOT	\$2,645,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-24	SHALLOWFORD ROAD @ GORDY PKWY WEST						X	DOT	\$700,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-25	CANTON RD CORRIDOR IMPROVEMENTS						X	DOT	\$2,415,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-26	E/W CONNECTOR CORRIDOR IMPROVEMENTS						X	DOT	\$670,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-27	RIVERSIDE PKWY @ WHITE ROAD						X	DOT	\$1,465,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-28	S GORDON ROAD @ PISGAH ROAD						X	DOT	\$3,220,000	SPLOST, FEDERAL, STATE, & GRANTS

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
SIDEWALK AND TRAILS										
TR-29	SIDEWALK IMPROVEMENTS – LOCATIONS TO BE DETERMINED (\$2,875,000 per District)						X	DOT	\$11,500,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-30	TOWN CENTER MALL/NOONDAY CREEK TRAIL/KSUBIKE/PEDESTRIAN CONNECTOR (FKA: TR-72 2017 CWP)				X			DOT	TBD	Federal Funding
TR-31	BOB CALLAN TRUNK TRAIL PHASE II, SECTION B (FKA: TR-74 2017 CWP)			X				DOT	\$7,278,000	SPLOST, CCID, GDOT
TR-32	MABLETON PKWY TRAIL, FACTORY SHOALS TO CHATTAHOOCHEE RIVER (FKA: TR-75 2017 CWP)		X					DOT	\$4,000,000	SPLOST GDOT
TR-33	WEST ATLANTA TRAIL, DUNN AVE. TO PEARL STREET (FKA: TR-76 2017 CWP)		X					DOT	\$2,000,000	SPLOST GDOT
TR-34	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 3 (FKA: TR-78 2017 CWP)		X					DOT	\$1,600,000	SPLOST
TR-35	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 4 (FKA: TR-77 2017 CWP)		X					DOT	\$18,500,000	SPLOST
TR-36	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4 (FKA: TR-79 2017 CWP)		X					DOT	\$15,000,000	SPLOST
TR-37	CHATTAHOOCHEE RIVER TRAIL						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-38	TRAILS						X	DOT	\$4,000,000 (Local Match)	SPLOST, FEDERAL, STATE

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
SIDEWALK AND TRAILS (Cont.)										
TR-39	PACES MILL UNIT REHABILITATION TRAILS						X	DOT	\$1,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-40	TRANSIT ORIENTED SIDEWALKS						X	DOT	\$1,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-41	Expand and implement trail networks throughout Cobb County (FKA: TR-1.1 2017 CWP)	X					X	DOT	TBD	SPLOST, FEDERAL, STATE, & GRANTS
TRANSIT										
TR-42	IMPLEMENT TRAVEL TRAINING PROGRAM (FKA: TR-117 2017 CWP)	X						DOT	TBD	TBD
TR-43	TRANSIT CAPITAL IMPROVEMENTS						X	DOT	\$4,600,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-44	TRANSIT FACILITIES						X	DOT	\$2,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-45	AUSTELL TRANSFER CENTER						X	DOT	\$1,600,000 (Local Match)	SPLOST, FEDERAL, STATE
BRIDGES & CULVERTS										
TR-46	BELLS FERRY RD OVER NOONDAY CREEK			X				DOT	\$2,800,000	2022 SPLOST
TR-47	COLLINS RD OVER LITTLE ALLATOONA CREEK				X			DOT	\$2,800,000	2022 SPLOST
TR-48	JAMES RD OVER PINE CREEK		X					DOT	\$2,400,000	2022 SPLOST

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
BRIDGES & CULVERTS (CONT.)										
TR-49	ERNEST BARRETT PKWY OVER NOSES/WARD CREEK					X		DOT	\$1,200,000	2022 SPLOST
TR-50	BELLS FERRY ROAD OVER TATE CREEK		X					DOT	\$300,000	2022 SPLOST
TR-51	MANER RD OVER CHATTAHOOCHEE RIVER TRIBUTARY					X		DOT	\$300,000	2022 SPLOST
TR-52	MAXHAM ROAD OVER BUTTERMILK CREEK				X			DOT	\$300,000	2022 SPLOST
TR-53	MCDUFFIE RD OVER OLLEY CREEK TRIBUTARY		X					DOT	\$300,000	2022 SPLOST
TR-54	MURDOCK RD OVER SEWELL MILL CREEK				X			DOT	\$300,000	2022 SPLOST
TR-55	NORTH ELIZABETH LANE OVER GILMORE CREEK			X				DOT	\$300,000	2022 SPLOST
TR-56	STILLHOUSE ROAD OVER CAMP BERT ADAMS CREEK						X	DOT	\$300,000	2022 SPLOST
TR-57	ADDITIONAL LOCATIONS TO BE DETERMINED						X	DOT	\$300,000	2022 SPLOST
DRAINAGE SYSTEM										
TR-57.1	DRAINAGE SYSTEM	X						DOT, SWM	\$10,350,000	2022 SPLOST
TRANSPORTATION PLANNING										
TR-58	Implement Safe Routes to School Program (FKA: TR-128 2017 CWP)	X						DOT, GDOT	TBD	SPLOST

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
TRANSPORTATION PLANNING (Cont.)										
TR-59	Implement Complete Streets Program for 40% of Cobb's Major Thoroughfares (FKA: TR-130.1 2017 CWP)	X						DOT, GDOT	TBD	SPLOST, STATE, FEDERAL
TR-60	COBB PARKWAY TRANSIT SIGNAL PRIORITY PLAN (FKA: TR-137 2017 CWP)	X						DOT	\$3,500,000	SPLOST, FEDERAL
TR-61	Demand Response Service Improvements (FKA: TR-146 2017 CWP)	X						DOT	\$3,500,000	SPLOST, FEDERAL
TR-62	Multimodal Transportation Plans (FKA: TR-147 2017 CWP)	X						DOT	\$3,500,000	SPLOST, FEDERAL
TRAFFIC MANAGEMENT, TRANSPORTATION TECHNOLOGY, & PLANNING										
TR-63	TRAFFIC SIGNAL SYSTEM PRESERVATION						X	DOT	\$3,115,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-64	ADVANCED TRANSPORTATION MANAGEMENT SYSTEMS						X	DOT	\$4,500,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-65	INCIDENT MANAGEMENT						X	DOT	\$3,000,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-66	INTEGRATED CORRIDOR MANAGEMENT						X	DOT	\$2,000,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-67	PLANNING STUDIES						X	DOT	\$2,000,000	SPLOST, FEDERAL, STATE, & GRANTS

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
TRAFFIC MANAGEMENT, TRANSPORTATION TECHNOLOGY, & PLANNING (Cont.)										
TR-68	TRAFFIC SIGNAL TIMING						X	DOT	3,000,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-69	TRAFFIC SIGNALS						X	DOT	\$2,500,000	SPLOST, FEDERAL, STATE, & GRANTS
TR-70	TRANSPORTATION TECHNOLOGY						X	DOT	\$3,000,000	SPLOST, FEDERAL, STATE, & GRANTS
SCHOOL ZONE IMPROVEMENTS										
TR-71	SCHOOL ZONE IMPROVEMENTS – LOCATIONS TO BE DETERMINED						X	DOT	\$4,140,000	SPLOST, FEDERAL, STATE, & GRANTS
DEPARTMENT OF TRANSPORTATION FACILITY IMPROVEMENTS										
TR-72	DOT FACILITY IMPROVEMENTS – CONSTRUCTION OF NEW SIGNAL & SIGN SHOP						X	DOT	\$3,100,000	SPLOST, FEDERAL, STATE, & GRANTS
MCCOLLUM AIRPORT IMPROVEMENTS										
TR-73	MCCOLLUM AIRPORT TAXIWAY IMPROVEMENTS						X	DOT	\$5,000,000 (Local Match)	2022 SPLOST
CORRIDOR IMPROVEMENTS										
TR-74	OAKDALE ROAD CORRIDOR IMPROVEMENTS						X	DOT	\$2,000,000 (Local Match)	2022 SPLOST
TR-75	CUMBERLAND CORE LOOP						X	DOT	\$2,600,000 (Local Match)	2022 SPLOST
TR-76	I-285 @ SOUTH COBB DRIVE INTERCHANGE						X	DOT	\$5,000,000 (Local Match)	2022 SPLOST
TR-77	EAST WEST CONNECTOR IMPROVEMENTS						X	DOT	\$5,000,000 (Local Match)	2022 SPLOST

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
CORRIDOR IMPROVEMENTS (CONT.)										
TR-78	ROADWAY SAFETY AUDITS						X	DOT	\$2,000,000 (Local Match)	2022 SPLOST
TR-79	BELLS FERRY ROAD IMPROVEMENTS						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-80	BIG SHANTY ROAD IMPROVEMENTS						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-81	HICKORY GROVE ROAD IMPROVEMENTS						X	DOT	\$2,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-82	CH JAMES PKWY/SR6/US278 IMPROVEMENTS						X	DOT	\$6,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-83	CIRCLE 75 PKWY IMPROVEMENTS						X	DOT	\$4,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-84	COBB PKWY/US41/SR3 IMPROVEMENTS						X	DOT	\$8,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-85	DALLAS HWY/SR120 IMPROVEMENTS						X	DOT	\$2,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-86	GATEWAY IMPROVEMENTS						X	DOT	\$400,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-87	I-285 EB / WB AUXILLIARY LANES						X	DOT	\$1,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-88	ROSWELL ROAD/SR120 WIDENING						X	DOT	\$12,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-89	CORRIDOR IMPROVEMENTS TO ADDRESS I-285 EXPRESS LANE TRAFFIC						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-90	BARRETT LAKES BOULEVARD CORRIDOR IMPROVEMENTS						X	DOT	\$1,400,000 (Local Match)	SPLOST, FEDERAL, STATE

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
CORRIDOR IMPROVEMENTS (CONT.)										
TR-91	GEORGE BUSBEE PKWY CORRIDOR IMPROVEMENTS						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
INTERSECTION IMPROVEMENTS										
TR-92	JOHNSON FERRY ROAD @ ROSWELL ROAD INTERSECTION						X	DOT	\$5,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-93	ACWORTH DUE WEST ROAD @ COBB PKWY AND MCCLURE ROAD INTERSECTIONS						X	DOT	\$3,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-94	COBB PKWY @ MCCOLLUM PKWY/KENNESAW DUE WEST ROAD/OLD 41 HIGHWAY REALIGNMENT						X	DOT	\$5,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-95	SOUTH COBB DRIVE @ FAIRGROUND STREET INTERSECTION						X	DOT	\$2,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-96	AUSTELL ROAD @ HOSPITAL DRIVE SOUTH INTERSECTION						X	DOT	\$200,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-97	AUSTELL ROAD @ MULKEY DRIVE INTERSECTION						X	DOT	\$200,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-98	COBB PARKWAY @ WINDY HILL ROAD INTERSECTION						X	DOT	\$12,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-99	SOUTH COBB DRIVE @ WINDY HILL ROAD INTERSECTION						X	DOT	\$12,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-100	GENERAL INTERSECTION IMPROVEMENTS						X	DOT	\$5,000,000 (Local Match)	SPLOST, FEDERAL, STATE

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
TECHNOLOGY										
TR-101	TRANSPORTATION TECHNOLOGY						X	DOT	\$1,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-102	CONNECTED/AUTONOMOUS VEHICLES						X	DOT	\$1,000,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-103	TRAFFIC MANAGEMENT CENTER (TMC) UPGRADES						X	DOT	\$800,000 (Local Match)	SPLOST, FEDERAL, STATE
TR-104	TRAFFIC SIGNAL TIMING						X	DOT	\$800,000 (Local Match)	SPLOST, FEDERAL, STATE
DEPARTMENT OF TRANSPORTATION COMMUNITY IMPACT PROJECTS										
TR-105	EWING ROAD SIDEWALK						X	DOT	\$800,000	2022 SPLOST
TR-106	SCHAFFER ROAD SIDEWALK						X	DOT	\$350,000	2022 SPLOST
TR-107	HOLLYDALE GATEWAY SIGN REPLACEMENT						X	DOT	\$50,000	2022 SPLOST
TR-108	Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-109	Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-110	Coordinate programs between Cobb DOT, KCB, and local volunteers to assist in roadside litter pick-up	X						DOT, KCB, Volunteers	Staff Resources	General Fund

HOUSING - HO

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
HO-1	Housing Assessment through the Community Development Assistance Program (FKA: HO-3 2017 CWP)		X					CD	\$10,000	General Fund
HO-2	Strategic Housing Plan - Identify housing characteristics and inventory of Cobb's housing supply - Provide information regarding housing supply and demand - Analyze housing data and provide recommendations that will help provide safe and diverse housing opportunities to the needs of current and future residents - Provide data and analysis to inform about future housing planning and budgeting activities			X				CD, BOC	TBD	ARPA
HO-3	Establish program to inspect multi-family and rental properties to ensure residential code compliance (FKA: HO-8 2017 CWP)			X				CD	Staff Resources	General Fund

BROADBAND - BB

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
BB-1	Seek certified “Broadband Ready Community” designation through DCA				X			CD, IT, BOC	TBD	TBD
BB-2	Develop a Broadband Masterplan						X	CD, IT, BOC	TBD	TBD
BB-3	Technology Infrastructure upgrades						X	IT	\$6,000,000	2022 SPLOST
BB-4	Cyber Security						X	IT	\$2,000,000	2022 SPLOST
BB-5	Digital Government/Smart Community						X	IT	\$9,000,000	2022 SPLOST

ECONOMIC DEVELOPMENT - ED

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
ED-1	Coordinate with Chamber on marketing small businesses and large corporations (FKA: ED-5 2017 CWP)	X						CD, ED, COC	TBD	TBD
ED-2	Re-evaluate census tracts to determine if new areas could benefit from local, state, and federal economic development incentives			X				CD, CAO, Cities, & BOC	Staff Resources	General Fund
ED-3	Provide annual or quarterly reports on compliance with incentive agreements and economic development activities (FKA: ED-14 2017 CWP)	X						CD	Staff Resources	General Fund
ED-4	Develop online GIS storybook of progress associated with redevelopment (FKA: LU-43 2017 CWP)					X		CD, ED	Staff Resources	General Fund
ED-5	Create a quick reference, interactive industrial land application for prospective industrial developers or builders (FKA: LU-35 2017 CWP)			X				CD, ED	Staff Resources	General Fund
ED-6	Establish system to highlight South Cobb Implementation strategy success; consider GIS storybook implementation (FKA: LU-38 2017 CWP)				X			CD, SCRA, ED	Staff Resources	General Fund
ED-7	Update and enhance the South Cobb marketing website to ensure accuracy and communication with local businesses and the community (FKA: LU-39 2017 CWP)		X					CD, SCRA, ED	Staff Resources	General Fund
ED-8	Create arts initiative (Arts Triangle) that supports a structure for art communities in order to broaden their reach and improve economic development					X		CD, P.A.R.K.S.	TBD	TBD
ED-9	Revaluate areas throughout the county that would benefit from an Enterprise/Opportunity Zone designation (FKA: ED-7 2017 CWP)		X					ED	Staff resources	General Fund

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
ED-10	Assist with the creation of CIDs in appropriate areas	X						ED, CD, BOC	Staff resources	General Fund
ED-11	Develop Economic Development Strategic Plan (As amended January 2024)				X			ED, ED Partners, CD, BOC	\$100,000	ARPA Fund

INTERGOVERNMENTAL COORDINATION - IC

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
IC-1	Conduct impact analysis on new annexations/de-annexations				X			CD	TBD	TBD
IC-2	Work with cities to revise Service Delivery Strategy to ensure an effective and cost-efficient delivery of services			X				CD, CAO, Cities, & BOC	Staff Resources	General Fund
IC-3	Institute a more streamline filing system for annexations/de-annexations, city zoning notices, DRI files, MRPA files, and other intergovernmental coordination work-flows		X					CD	Staff Resources	General Fund
IC-4	Coordinate with CCS on ED-SPLOST V Projects, when necessary (2019-2023)		X					CCS	TBD	Ed-SPLOST

SENIOR SERVICES– SS

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
SS-1	Implement Senior Service 10-Year Plan (FKA: HS-SS-2 2017 CWP)						X	SS	Staff Resources	General Fund
SS-2	Complete upgrades at various facilities (FKA: HS-SS-14 2017 CWP)						X	CCPS, SS	\$578,000	2022 SPOST
SS-3	Work with Cobb cities to establish agreement on Senior Service initiatives to reduce duplication of services (FKA: HS-SS-15 2017 CWP)			X				CD, SS, Cities	Staff Resources	General Fund
SS-4	Addition of portico to provide covered drop offs and covered walkway to connect to new portico to the front entrance of North Cobb Senior Center						X	CCPS, SS	\$200,000	2022 SPLOST
SS-5	Senior Wellness Center renovations, replacement of furniture, and parking lot reconfiguration						X	CCPS, SS	\$300,000	2022 SPLOST
SS-6	West Cobb Senior Center; Kitchen renovation and Restroom renovation						X	CCPS, SS	\$78,000	2022 SPLOST
SS-7	Construct a new portico to provide for covered drop offs at the pre-function area and covered walkway to connect the new portico to the front entrance at the North Cobb Senior Center				X			CCPS, SS	\$200,000.00	2022 SPLOST
SS-8	Conduct necessary interior and exterior renovations for the Senior Wellness Center to include installation of new exhaust fan in art room, lobby renovations, replacement of furniture and fixtures, and parking lot reconfiguration,				X			CCPS, SS	\$300,000.00	2022 SPLOST
SS-9	Convert existing warming kitchen into a teaching kitchen to offer cooking classes to Cobb Senior Citizens, and upgrade restroom fixtures to better meet the needs of the aging population at the West Cobb Senior Center				X			CCPS, SS	\$78,000.00	2022 SPLOST

WATER – WA

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
WA-1	Continue to acquire wetlands and other environmentally sensitive areas.	X						CCWS	TBD	General Fund/Grants
WA-2	Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program	X						CCWS	Staff resources	General Fund
WA-3	Work with CCMWA to ensure quality of potable water provided to customers meets regulations	X						CCWS	Staff resources	General Fund
WA-4	Continue the replacement of aging and substandard water mains.	X						CCWS	\$10,000,000 / Year	General Fund
WA-5	Conduct condition assessments of appropriate county sewers and pump stations each year in accordance with the CCWS Asset Management Program and make appropriate repairs or replacements. (FKA: CF-WA-7 2017 CWP)	X						CCWS	\$8,000,000 / Year	General Fund
WA-6	Partner with private entities for replacement of non-conserving water fixtures in commercial establishments. (FKA: CF-WA-8 2017 CWP)	X						CCWS	\$1,000,000 / Year	Private Sector
WA-7	Reduce reliance on private septic systems where possible through ongoing sewer extensions (FKA: CF-WA-9 2017 CWP)	X						CCWS	\$1,000,000 / Year	General Fund
WA-8	Continue to operate and maintain the Watershed Stewardship Program (FKA: CF-WA-10 2017 CWP)	X						CCWS	Staff resources	General Fund
WA-9	Continue to support Water supply and Water conservation programs and educational outreach initiatives (FKA: CF-WA-11 2017 CWP)	X						CCWS	Staff resources	General Fund
WA-10	Evaluate opportunities to own and retrofit existing impoundment facilities for regional detention to create additional storage volume to store flood flows and mitigate downstream flooding. (FKA: CF-WA-12 2017 CWP)	X						CCWS	Staff resources	General Fund/Grants
WA-11	Operate four WRFs to ensure quality of discharges to Allatoona Lake and Chattahoochee River meet or exceed regulatory requirements and make appropriate repairs and replacements. (FKA: CF-WA-5 2017 CWP)	X						CCWS	\$22,000,000 / Year	General Fund

NATURAL & HISTORIC RESOURCES– NH

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
NH-1	Update existing Historic Resources survey	X						HPC, CD	\$12,000	General Fund/Grant
NH-2	Research the historic significance of residential structure on Elizabeth Lane for inclusion to the Cobb and/or National Register of Historic Places		X					CD, HPC	Staff Resources	General Fund
NH-3	Research the historic significance of residential structure at corner of Bells Ferry Road and Barrett Parkway for includes to the Cobb and/or National Register of Historic Places		X					CD, HPC	Staff Resources	General Fund
NH-4	Research and document the historic significance of the Rose Garden are of Cobb County			X				CD, HPC	Staff Resources	General Fund
NH-5	Research and work to create an historic battlefield sites trail that connects all historic battle sites				X			CD	TBD	TBD

LIBRARY– LI

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
LI-1	Complete renovations of Gritters Library (FKA: CF-LI-7 2017 CWP)		X					LI	\$2,900,000	2016 SPLOST
LI-2	Expand access to technology, specifically computer stations (FKA: CF-LI-1 2017 CWP)	X						LI/IS	TBD	General Fund
LI-3	Expand digital collection (FKA: CF-LI-2 2017 CWP)	X						LI	TBD	General Fund
LI-4	Expand online programming and digital access to materials (FKA: CF-LI-3 2017 CWP)	X						LI	TBD	General Fund
LI-5	Library Renovations & Video Surveillance; Renovations; teen spaces, flexible/adaptable spaces, updated infrastructure, computer stations, and interior design @ Mountain View, South Cobb, West Cobb, Lewis A. Ray, Stratton, Kemp Memorial, and Vinings; Video Surveillance Equipment; 12 locations to promote safety of customers and staff						X	LI	\$3,850,000	2022 SPLOST
LI-6	Complete necessary interior and exterior renovations for the North Cobb Regional Library to include installation of window blinds, sound baffles, automated material handling systems, and community room sound equipment.				X			LI	\$200,000.00	2022 SPLOST
LI-7	East Cobb Library AV equipment		X					LI	TBD	TBD
LI-8	East Cobb Library new location						X	LI/Property Management	\$10,634,898.00	2022 SPLOST

PUBLIC SAFETY – PS

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PS-1	Police Headquarters & Training Center (firing range & additional infrastructure not covered under 2016 SPLOST)						X	PS	\$82,000,000	2022 SPLOST
PS-2	Police Vehicle Replacement						X	PS	\$10,000,000	2022 SPLOST
PS-3	New E-911 Call Center (FKA: PS-16, PS-18 & PS-20 2017 CWP)						X	PS	\$14,000,000	2022 SPLOST
PS-4	Radio Equipment Replacement						X	PS	\$16,000,000	2022 SPLOST
PS-5	Fire Facility Replacement/Renovations - Fire Training Renovation - Fire Station #12						X	PS	\$24,000,000	2022 SPLOST
PS-6	New 800 MHz Radio Towers						X	PS	\$7,000,000	2022 SPLOST
PS-7	New Animal Services Facility						X	PS	\$15,000,000	2022 SPLOST
PS-8	Adult Detention Center Access Control System Replacement						X	PS	\$6,000,000	2022 SPLOST
PS-9	Sheriff's office exterior maintenance						X	PS	\$4,000,000	2022 SPLOST
PS-10	Complete staffing of Public Safety personnel for new Precinct 6						X	PS	TBD	General Fund
PS-11	Increase staffing levels at Precinct 4						X	PS	TBD	General Fund
PS-12	Police Precinct in NE Cobb (FKA: PS-38 2017 CWP)			X				PS	\$5,000,000	2016 SPLOST

PARKS, RECREATION, & CULTURAL AFFAIRS – PR

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PR-1	Install or upgrade technological features that will improve communication, recordkeeping, and safety for visitors and staff as well as security improvements to protect county's investments in its park system.				X			P.A.R.K.S.	\$750,000.00	2022 SPLOST
PR-2	Complete PARKS building renovations and improvements to replace or upgrade structures that have reached their intended service life. Examples include metal roofs, gym floors, restroom renovations, shade structures, and playgrounds.					X		P.A.R.K.S.	\$4,500,000.00	2022 SPLOST
PR-3	Convert existing natural turf fields to lower maintenance synthetic turf and replace existing synthetic turf fields at the end of their useful life.				X			P.A.R.K.S.	\$7,480,000.00	2022 SPLOST
PR-4	Utilize LED lighting technology to replace old and inefficient metal halide lights on athletic fields, tennis courts, and high bay lighting in recreation and aquatic centers.					X		P.A.R.K.S.	\$3,430,000	2022 SPLOST
PR-5	Replace HVAC and Dehumidification systems that have reached the end of their useful life in buildings throughout PARKS system.		X					P.A.R.K.S.	\$3,420,000.00	2022 SPLOST
PR-6	Resurface existing facility roadways and parking lots to maintain quality and avoid more expensive future repairs. And identify certain park trails and sidewalks that will benefit from reconstruction or fortification with concrete or crushed slate materials.	X						P.A.R.K.S.	\$1,000,000.00	2022 SPLOST
PR-7	Provide for safe and more enjoyable recreation experience for all park visitors through installation and replacement of park site amenities such as bleachers, pavilions, shade structures, water fountains, and playground safety surfaces.	X						P.A.R.K.S.	\$500,000.00	2022 SPLOST

Item	Project	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PR-8	Provide storm water management and unique recreation opportunities by addressing erosion and drainage issues on park properties. This includes renovating existing dams and expanding streambank stabilization measures.						X	P.A.R.K.S.	\$500,000.00	2022 SPLOST
PR-9	Install new, renovate, or replace existing sanitary sewer, stormwater management, potable water, irrigation, and fire protection piping throughout the counties park system.						X	P.A.R.K.S., CCWS, DOT	\$1,500,000.00	2022 SPLOST
PR-10	Establish and implement a consistent and coordinated park signage and wayfinding system to allow better locating of park entrances and navigation of various facilities in the park system		X					P.A.R.K.S., DOT	\$920,000.000	2022 SPLOST
PR-11	Complete first phase of development for Kemp Family Park including parking, walking trails, and a restroom.				X			P.A.R.K.S.	\$1,000,000.00	2022 SPLOST
PR-12	Construct additional parking and a pedestrian bridge for Price Park			X				P.A.R.K.S.	\$1,000,000.00	2022 SPLOST
PR-13	Install synthetic turf and LED lighting at Al Bishop Park				X			P.A.R.K.S.	\$1,750,000.00	2022 SPLOST
PR-14	Install Synthetic Turf and LED field lighting at Lost Mountain Complex				X			P.A.R.K.S.	\$2,172,000.00	2022 SPLOST
PR-15	Construct additional parking to service the Art Station and Tennis Courts at Big Shanty Park					X		P.A.R.K.S.	\$300,000.00	2022 SPLOST
PR-16	Conduct necessary interior and exterior renovations for the Ward Recreation Center			X				P.A.R.K.S.	\$750,000.00	2022 SPLOST
PR-17	Complete necessary repairs and activities to restore the safety and stability of cart paths at Cobblestone Golf Course.		X					P.A.R.K.S.	\$250,000.00	2022 SPLOST
PR-18	Purchase the remaining 20 acres of property adjacent to East Cobb Park and Fullers Park to expand the usable amenities and offer a mix of active and passive recreation opportunities for the citizens of East Cobb County	X						P.A.R.K.S.	\$8,000,000.00	2022 SPLOST

Item	Project	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PR-19	Repurpose Shaw Park to better meet the recreational needs and desires of the surrounding community.						X	P.A.R.K.S.	\$4,000,000.00	2022 SPLOST
PR-20	Based on public input included in the 2018 PARKS Comprehensive Master Plan, develop a passive park in Northern Cobb County located at Ebenezer Downs Park					X		P.A.R.K.S.	\$3,000,000.00	2022 SPLOST
PR-21	Construct a County Veterans Memorial to honor veterans from all branches of the military who protect our nation's freedom during all major conflicts.	X						P.A.R.K.S., Other Boards	\$1,000,000.00	2022 SPLOST
PR-22	Construct new Recreation Center in Osborne Area (FKA: CF-PR-35 2017 CWP)				X			P.A.R.K.S.	12,000,000.00	2016 & 2022 SPLOST
PR-23	Construct new restroom facility at Mable House Complex (FKA: CF-PR-38 2017 CWP)					X		P.A.R.K.S.	\$100,000.00	2022 SPLOST
PR-24	Construct new passive park elements for Powder Springs Park			X				P.A.R.K.S.	\$100,000.00	2022 SPLOST
PR-25	Initiate new Park Master Plan for Bartlett Park to include trails, archery, restroom facility, and parking.				X			P.A.R.K.S.	\$100,000.00	2022 SPLOST
PR-26	Initiate new Park Master Plan for Furr Park to include playground, pavilion, dog park, trails, and restroom facility					X		P.A.R.K.S.	\$100,000.00	2022 SPLOST
PR-27	Construct new facility improvements for Heritage Park				X			P.A.R.K.S.	\$100,000.00	2022 SPLOST
PR-28	Expand Adult Athletics Programs to attract participation by young professionals.	X						P.A.R.K.S., Volunteers	Staff Resources	General Fund
PR-29	Identify gaps in youth sports programs and develop programs to fill those gaps	X						P.A.R.K.S., Volunteers	Staff Resources	General Fund
PR-30	Target and develop active programs for baby boomer demographic offered outside the operating hours of Senior Service Centers	X						P.A.R.K.S., SS, Volunteers	Staff Resources	General Fund
PR-31	Develop small scale, unique special events that maximize community impact and require minimal resources	X						P.A.R.K.S.	Staff Resources	General Fund
PR-32	Develop and implement strategies to expand therapeutic recreation programs.	X						P.A.R.K.S.	Staff Resources	General Fund

Item	Project	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PR-33	Collaborate with Senior Services to identify gaps in senior programs, and develop strategies for new program development	X						P.A.R.K.S., SS, Volunteers	Staff Resources	General Fund
PR-34	Expand programming, special events, concerts, and festivals at Mable House Amphitheatre, Civic Center, and Jim R. Miller Park with an emphasis on tourism Development	X						P.A.R.K.S., CTT, Other Boards	Staff Resources	General Fund
PR-35	Create an arts festival as a community wide signature special event. Develop a volunteer committee and sponsors to support the event.				X			P.A.R.K.S., CTT, Other Boards	Staff Resources	General Fund
PR-36	Conduct an ADA Site Assessment and Transitional Plan for all County PARKS facilities						X	P.A.R.K.S.	TBD	General Fund
PR-37	Conduct Phase 1 construction at Stout Park to include renovation of existing barn, entrance improvements, Sweetwater Creek bridge, parking, public restrooms, horse arena, and access road improvements. (FKA: CF-PR-37 2017 CWP)			X				P.A.R.K.S., DOT	\$3,121,000.00	2016 SPLOST, Endowment Fund
PR-38	Develop new Community Center at Old Clarkdale Park (FKA: CF-PR-39 2017 CWP)			X				P.A.R.K.S.	\$700,000.00	2016 SPLOST
PR-39	Construct new LAND / Construction Division Operations Building at PARKS Administrative Complex.			X				P.A.R.K.S.	\$1,000,000.00	2016 SPLOST
PR-40	Convert existing natural turf baseball/softball fields to synthetic turf.		X					P.A.R.K.S.	\$1,000,000.00	2016 SPLOST
PR-41	Complete National Accreditation through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA)						X	P.A.R.K.S.	TBD	General Fund
PR-42	Establish Schmidt-Anderson Park Friends Group with goal of fundraising and developing master plan concept						X	P.A.R.K.S. COMMUNITY	TBD	General Fund
PR-43	Complete 2016 PARKS SPLOST projects						X	P.A.R.K.S.	TBD	2016 SPLOST
PR-44	Begin prioritized 2022 PARKS SPLOST projects		X					P.A.R.K.S.	\$27,850,000	2022 SPLOST

PLACE MAKING – PM

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
PM-1	Integrate Dallas Highway Design Guidelines into Unified Development Code				X			CD	Staff Resources	General Fund
PM-2	Update Dallas Highway Design Guidelines consistent with county existing building and transportation standards and regulations. (FKA: PM-2 2017 CWP)				X			CD	Staff Resources	General Fund
PM-3	Integrate Atlanta Road Design Guidelines into Unified Development Code				X			CD	Staff Resources	General Fund
PM-4	Update Atlanta Road Design Guidelines consistent with County's building and transportation standards and regulations. (FKA: PM-3 2017 CWP)									
PM-5	Modify zoning code to reinforce implementation of Design Guidelines. (FKA: PM-4 2017 CWP)				X			CD	Staff Resources	General Fund
PM-6	Update and integrate new Architectural Design Guidelines into Unified Development Code. (FKA: PM-7 2017 CWP)				X			CD	Staff Resources	General Fund
PM-7	Track Canton Road development for inclusion into pedestrian light district implementation. (FKA: PM-5 2017 CWP)	X						CD	Staff Resources	General Fund

WATER - WA

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
WA-1	Continue to acquire wetlands and other environmentally sensitive areas.	X						CCWS	TBD	General Fund/Grants
WA-2	Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program	X						CCWS	Staff resources	General Fund
WA-3	Work with CCMWA to ensure quality of potable water provided to customers meets regulations	X						CCWS	Staff resources	General Fund
WA-4	Continue the replacement of aging and substandard water mains.	X						CCWS	\$10,000,000 / Year	General Fund
WA-5	Conduct condition assessments of appropriate county sewers and pump stations each year in accordance with the CCWS Asset Management Program and make appropriate repairs or replacements.	X						CCWS	\$8,000,000 / Year	General Fund
WA-6	Partner with private entities for replacement of non-conserving water fixtures in commercial establishments.	X						CCWS	\$1,000,000 / Year	Private
WA-7	Reduce reliance on private septic systems where possible through ongoing sewer extensions	X						CCWS	\$1,000,000 / Year	General Fund
WA-8	Continue to operate and maintain the Watershed Stewardship Program	X						CCWS	Staff resources	General Fund
WA-9	Continue to support Water supply and Water conservation programs and educational outreach initiatives	X						CCWS	Staff resources	General Fund
WA-10	Evaluate opportunities to own and retrofit existing impoundment facilities for regional detention to create additional storage volume to store flood flows and mitigate downstream flooding.	X						CCWS	Staff resources	General Fund/Grants

DISASTER RESILIENCE - DR

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
DR-1	Acquisitions of residential and commercial structures in the floodplain.	X						EMA & Cities	\$2,000,000	Water Fund/ Grant
DR-2	Acquisition of vacant floodplain land. (FKA: DR-4 2017 CWP)	X						EMA & Cities	\$1,000,000	Grant
DR-3	Promote floodplain mapping including updates / enhancements using GIS. (FKA: DR-5 2017 CWP)	X						EMA & Cities	\$1,000	General Fund
DR-4	Promote educational opportunities for county and city floodplain managers. (FKA: DR-7 2017 CWP)	X						EMA & Cities	\$1,000	General Fund/Water Fund
DR-5	Increase network of stream monitoring gauges. (FKA: DR-8 2017 CWP)	X						EMA & Cities	\$25,000	Federal Government
DR-6	Increase monitoring and enforcement of routine maintenance at private-owned stormwater detention facilities. (FKA: DR-9 2017 CWP)	X						EMA & Cities	\$1,000	Water Fund
DR-7	Promote structural adjustments such as elevation for homes in floodplain areas. (FKA: DR-10 2017 CWP)	X						EMA & Cities	\$25,000	General Fund/Water Fund
DR-8	Install major upgrades to warning sirens throughout. (FKA: DR-13 2017 CWP)	X						EMA & Cities	\$1,000,000	SPLOST/ Grant
DR-9	Identify safer areas within county government buildings for people in the event of a tornado. (FKA: DR-17 2017 CWP)	X						EMA & Cities	Staff resources	General Fund
DR-10	Provide weather radios to vulnerable populations to provide warning of approaching severe thunderstorms. (FKA: DR-18 2017 CWP)	X						EMA & Cities	\$50,000	General Fund/Grant
DR-11	Promote the use of lightning rods and surge protectors as part of a public awareness initiative. (FKA: DR-20 2017 CWP)	X						EMA & Cities	Staff resources	General Fund

Item	Community Work Program Item	Ongoing	2023	2024	2025	2026	2027	Responsible Party	Cost Estimate	Funding Source
WORK PROGRAM ITEMS										
DR-12	Retrofit existing dams using Cobb County's Storage Volume Purchase Program to create additional freeboard and volume to store flood waters. (FKA: DR-24 2017 CWP)	X						EMA & Cities	TBD	Water Fund/Grant
DR-13	Fund ongoing HAZMAT training to help maintain the required skills, knowledge, and abilities of the Cobb HAZMAT Response Team. (FKA: DR-28 2017 CWP)	X						EMA & Cities	\$10,000	General Fund, Grant, FEMA
DR-14	Identify ground-water recharge areas in County near transportation routes and assess/correct for vulnerability						X	DOT & EMA	TBD	Cities/General Fund/Grant
DR-15	Perform field survey including dams, spillways, downstream cross section and downstream structures within dam breach zone. (FKA: DR-22 2017 CWP)						X	WA & EMA	TBD	Cities/General Fund/Grant